## William & Mary Business Law Review

Volume *11 (2019-2020)* Issue 1

Article 2

November 2019

# Legal Literature Review of Social Entrepreneurship and Impact Investing (2007-2017): Doing Good by Doing Business

**Deborah Burand** 

Anne Tucker

Follow this and additional works at: https://scholarship.law.wm.edu/wmblr

Part of the Banking and Finance Law Commons, and the Legal Writing and Research Commons

#### **Repository Citation**

Deborah Burand and Anne Tucker, *Legal Literature Review of Social Entrepreneurship and Impact Investing (2007-2017): Doing Good by Doing Business*, 11 Wm. & Mary Bus. L. Rev. 1 (2019), https://scholarship.law.wm.edu/wmblr/vol11/iss1/2

Copyright c 2020 by the authors. This article is brought to you by the William & Mary Law School Scholarship Repository. https://scholarship.law.wm.edu/wmblr

## LEGAL LITERATURE REVIEW OF SOCIAL ENTREPRENEURSHIP AND IMPACT INVESTING (2007–2017): DOING GOOD BY DOING BUSINESS

## DEBORAH BURAND\* ANNE TUCKER\*\*

#### Abstract

Although the ambition to do good by doing business is not new, the burgeoning realization of this ambition is. As the fields of social entrepreneurship and impact investing advance in size, scope and complexity, questions about the roles of corporations and capital markets in society intensify.

What is legal scholarship contributing to this discussion? This Article reviews the scholarly contributions of 260 articles written by over 150 authors about the fields of social enterprise, social finance, and impact investing. The Article maps the contributions of legal scholarship over the last decade—from 2007 (when the term "impact investing" was first coined) through 2017.

Building on prior literature reviews of business scholarship in the field of impact investing, this Article paints a picture of how and where legal scholarship is contributing most robustly to these fields. It also identifies topics and themes where more legal scholarship is needed to advance these fields. Beyond a call for merely more scholarship, this Article highlights the need for legal scholarship relevant to the practical as well as theoretical

<sup>\*</sup> Deborah Burand is an Associate Professor of Clinical Law at NYU School of Law. At NYU Law School, she is also a faculty co-director of the Grunin Center for Law and Social Entrepreneurship and founding director of the International Transactions Clinic.

<sup>\*\*</sup> Anne M. Tucker is an Associate Professor of Law at Georgia State University College of Law.

We would like to thank our collaborating research assistants from Georgia State: Abby Stout and Christopher Kanelos, as well as the research team at NYU, Grunin Center including Riley Jones, Margaret Suh, and Alice Thai. We also thank Grunin Fellow Flynn Coleman, who oversaw the NYU law students' contributions and also assisted in coding efforts.

issues raised by the swelling tide of socially motivated business and capital. Finally, this Article concludes by identifying obstacles to and, importantly, opportunities for legal scholarship to build the fields and lay a path for new business forms and financing models to facilitate the mutual pursuit of profit and purpose. 2019]

## DOING GOOD BY DOING BUSINESS

## TABLE OF CONTENTS

INTRODUCTION	4
I. LITERATURE REVIEW METHODOLOGY	10
<i>A. Scope</i> <i>B. Process</i>	
II. STATE OF LEGAL SCHOLARSHIP	16
A. Results B. Discussion	
<ol> <li>Growing Interest but Limited Consensus Around Boundaries and Lexicon</li></ol>	25
Particularly with Respect to Impact Investing 3. More Legal Scholarship Focused on Social Entrepreneurship than Impact Investing (yet Concentrations Occur Across and Within These	
Two Fields) III. Role of Law Schools: Challenges & Opportunities	
A. Constraints on Legal Scholarship B. Opportunities for Legal Scholarship	38
CONCLUSION	48
APPENDIX A: BIBLIOGRAPHY OF SURVEYED ARTICLES	50
APPENDIX B: PRIMARY SEARCH TERMS & SECONDARY SEARCH TERMS	66
Primary Search Terms Secondary Search Terms	
APPENDIX C: LAW SCHOOL MAPPING	75

INTRODUCTION

When doing good is making money, it's simple but doing good isn't always the most lucrative decision, so what then? —Nobel Laureate Oliver Hart (October 2018)<sup>1</sup>

In this Article we synthesize 260 publications in the fields of social enterprise, social finance, and impact investing, reflecting ten years of legal scholarship since the term "impact investing" was first coined in 2007. Through a systematic literature review cataloguing key article features, we track legal scholarship's contribution to and commentary on how financial markets and corporate actors<sup>2</sup> are pursuing social and environmental goals alongside financial returns. As a byproduct of our efforts, we also observe trends in the fields and challenges to future growth.

The ambition to do good by doing business is not new but the burgeoning realization of this long-held hope is, even with all its attendant complexities. Consider, for example, the 1750 asset managers holding over \$70 trillion in assets under management that are signatories to the United Nations' Principles for International Responsible Investment.<sup>3</sup> Similarly, investors that

<sup>2</sup> Our literature review covers public and private markets, as well as sources of public sector and private sector capital as some of our articles analyze the use of blended finance structures that make use of development and philanthropic capital to catalyze investments from the private sector. *See, e.g.*, Marya N. Cotton & Gail A. Lasprogata, *Corporate Citizenship & Creative Collaboration: Best Practices for Cross-Sector Partnerships*, 18 J.L. BUS. & ETHICS 9 (2012) (describing cross sector partnerships between profit, nonprofit, governmental, and nongovernmental actors).

<sup>3</sup> Signatories to the UN Principles for Responsible Investment ("PRI") commit to undertake an investment approach that incorporates environmental, social and governance ("ESG") factors into investment decisions so as "to better manage risk and generate sustainable, long-term returns." In doing so, they commit to six principles that include: (1) incorporating ESG issues into their investment analysis and decision-making processes, (2) incorporating ESG issues into their ownership policies and practices, (3) seeking appropriate disclosure on ESG issues by their investees (portfolio companies), (4) promoting acceptance and implementation of these six principles within the investment industry,

<sup>&</sup>lt;sup>1</sup> Oliver Hart, *What's the social purpose of a company?*, UBS Nobel Perspectives (Oct. 12, 2018), https://www.ubs.com/microsites/nobel-perspectives/en/latest-questions/2018/social-responsibility.html [perma.cc/EVR2-5MUX].

identify as "impact investors" and, therefore, invest with the intention of generating social and/or environmental returns as well as financial returns held, as of the end of December 2017, as much as \$228 billion of "impact" assets under management.<sup>4</sup> Continued growth is likely as institutional investors, like BlackRock, advocate for widespread investment strategies that take into consideration a portfolio company's environmental, societal, and governance records.<sup>5</sup>

This focus on investing and organizing businesses to advance social and environmental objectives as well as financial returns reflects, at least in part, a demographic change taking place in the investor community.<sup>6</sup> Called by some as the greatest intergenerational wealth transfer in history,<sup>7</sup> it is estimated that as much as \$30 trillion is expected to transfer from baby boomers to millennials over the next 30 years.<sup>8</sup> This wealth transfer is likely to have profound implications for financial markets and corporations if millennials undertake investment approaches aligned with their espoused values.<sup>9</sup> More specifically, recent surveys of

<sup>5</sup> Larry Fink's Annual Letter to CEOs, A Sense of Purpose (2017), https:// www.blackrock.com/corporate/investor-relations/2017-larry-fink-ceo-letter [hereinafter Fink's 2017 Letter to CEOs] (Larry Fink, Chairman and CEO of BlackRock, Inc., describes BlackRock's decision to include ESG factors into its investment decisions by explaining that "a company's ability to manage environmental, social, and governance matters demonstrates the leadership and good governance that is so essential to sustainable growth, which is why we are increasingly integrating these issues into our investment process.").

<sup>6</sup> Brittany De Lea, *Get Ready for One of the Greatest Wealth Transfers in History*, N.Y. POST, (Mar. 13, 2018), https://nypost.com/2018/03/13/get-ready-for -one-of-the-greatest-wealth-transfers-in-history/ [https://perma.cc/QNJ6-9ZNV].

<sup>7</sup> Id.; Lori Polemenakos, How \$30 Trillion Wealth Transfer Impacts Financial Advisors, MARKETING SOLUTIONS, (May 12, 2017), https://www.leadingre sponse.com/how-30-trillion-wealth-transfer-impacts-financial-advisors/ [https:// perma.cc/K6PU-5RRS].

<sup>8</sup>De Lea, *supra* note 6.

<sup>9</sup> *Id*.

<sup>(5)</sup> working together to enhance effectiveness in implementing the principles, and (6) reporting on their activities and progress towards implementing the principles for responsible investment. PRINCIPLES FOR RESPONSIBLE INV., https://www.unpri.org/ [https://perma.cc/K9GM-XY7U].

<sup>&</sup>lt;sup>4</sup> Abhilash Mudaliar, Rachel Bass & Hannah Dithrich, Annual Impact Investor Survey—2018 (The Eighth Edition) (GIIN: June 2018), https://thegiin.org /assets/2018\_GIIN\_Annual\_Impact\_Investor\_Survey\_webfile.pdf [https://perma .cc/ZV7P-8AQH].

millennials from around the globe have found that millennials "overwhelmingly feel that business success should be measured [in terms of more than] financial performance."<sup>10</sup> This rejection by millennials of a narrow view about the role of business may cause them to invest their inherited wealth differently than did the baby boomer generation that preceded them.<sup>11</sup>

Some businesses are already proactively moving to integrate purpose as well as profit into their business models, governance, and decision-making.<sup>12</sup> New corporate legal forms are being introduced and adopted by businesses to house social entrepreneurial activities.<sup>13</sup> Similarly, corporate governance structures are being rethought, and sometimes created anew to reflect and give voice to a broader range of stakeholder interests beyond that of shareholders.<sup>14</sup> And a number of multinational corporations are looking to incorporate the United Nations' Sustainable Development Goals ("SDGs") into their decisions and operations.<sup>15</sup>

<sup>11</sup> 2018 Deloitte Millennial Survey, *supra* note 10, at 5–6.

<sup>12</sup> Rebecca M. Henderson, *More and More CEOs Are Taking Their Social Responsibility Seriously*, HARV. BUS. REV. 1, 2 (2018).

<sup>13</sup> See generally Riley Jones, Margaret Suh, Alice Thai & Flynn Coleman, Mapping the State of Social Enterprise and the Law, 2017–18 GRUNIN CEN-TER FOR LAW AND SOCIAL ENTREPRENEURSHIP AT NYU SCHOOL OF LAW [hereinafter Mapping the State of Social Enterprise].

<sup>14</sup> See, e.g., The UK Corporate Governance Code (Financial Reporting Council: July 2018), https://www.frc.org.uk/getattachment/88bd8c45-50ea-4841 -95b0-d2f4f48069a2/2018-UK-Corporate-Governance-Code-FINAL.PDF [https:// perma.cc/E3J6-LXKF] (observing that to "succeed in the long-term, directors and the companies they lead need to build and maintain successful relationships with a wide range of stakeholders," established new principles of corporate governance that became effective in January 2019 for all companies with a premium listing whether incorporated in the United Kingdom or elsewhere).

<sup>15</sup> See G.A. Res. 70/1, Transforming our World: The 2030 Agenda for Sustainable Development (Sept. 25, 2015). For more information about the 17

<sup>&</sup>lt;sup>10</sup> Deloitte finds millennials' confidence in business takes a sharp turn; they feel unprepared for Industry 4.0, PR NEWSWIRE (May 15, 2018), https:// www.prnewswire.com/news-releases/deloitte-finds-millennials-confidence-in-busi ness-takes-a-sharp-turn-they-feel-unprepared-for-industry-4-0—300646837.html [https://perma.cc/7978-CGNT]; see 2018 Deloitte Millennial Survey at 5, https:// www2.deloitte.com/global/en/pages/about-deloitte/articles/millennialsurvey .html [https://perma.cc/2EZ5-TB7V] [hereinafter 2018 Deloitte Millennial Survey] (in its 7th annual global survey of millennials, Deloitte surveyed more than 10,000 millennials across 36 countries from November 24, 2017 through January 15, 2018).

#### 2019] DOING GOOD BY DOING BUSINESS

As investor demographics change and business goals broaden, coupled with global, high-profile examples of inadequate governance and corporate misconduct creating harm (e.g., Wells Fargo's unauthorized accounts<sup>16</sup>), new focus turns to old questions about the very purpose of corporations in society. Milton Friedman's pronouncement over four decades ago that shareholder wealth maximization is the primary purpose of corporations and that "there is one and only one social responsibility of business—to use its resources and engage in activities designed to increase its profits so long as it stays within the rules of the game"<sup>17</sup> is being challenged within academia<sup>18</sup> and outside—by practitioners<sup>19</sup> and policymakers.<sup>20</sup> Even Nobel Laureate Oliver

<sup>16</sup> See, e.g., Jackie Wattles et al., Wells Fargo's 17-month nightmare, CNN BUSINESS (Feb. 5, 2018), https://money.cnn.com/2018/02/05/news/companies /wells-fargo-timeline/index.html [https://perma.cc/GC5Y-RLMP].

<sup>17</sup> See Milton Friedman, *The Social Responsibility of Business is to Increase its Profits*, N.Y. TIMES MAGAZINE (Sept. 13, 1970) (He famously noted that the doctrine of "social responsibility" is a "fundamentally subversive doctrine in a free society." In this 1970 magazine article, Friedman then quoted himself from his book CAPITALISM AND FREEDOM, saying "there is one and only one social responsibility of business—to use its resources and engage in activities designed to increase its profits so long as it stays within the rules of the game, which is to say, engages in open and free competition without deception or fraud.").

<sup>18</sup> See, e.g., COLIN MAYER, PROSPERITY: BETTER BUSINESS MAKES THE GREATER GOOD (Oxford Univ. Press 2018); J. Haskell Murray, Choose Your Own Master: Social Enterprise, Certifications, and Benefit Corporation Statutes, AM. U. BUS. L. REV. 1, 16 (2012); Lynn Stout, Why We Should Stop Teaching Dodge v. Ford, 3 VA. L. & BUS. REV. 163, 166 (2008).

<sup>19</sup> See Fink's 2017 Letter to CEOs, supra note 5:

Society is demanding that companies, both public and private, serve a social purpose. To prosper over time, every company must not only deliver financial performance, but also show how it makes a positive contribution to society. Companies must benefit all of their stakeholders, including shareholders, employees, customers, and the communities in which they operate.

<sup>20</sup> Senator Elizabeth Warren proposed legislation in August 2018 that would require corporations with more than \$1 billion in annual revenues to

SDGs, see also the UN Sustainable Development Goals website at: https://www .un.org/sustainabledevelopment/sustainable-development-goals/ [https://perma .cc/Y44H-S9RA]; see also Aliana Pineiro et al., Financing the Sustainable Development Goals: Impact Investing in Action, GLOB. IMPACT INV. NETWORK (Sept. 2018), https://thegiin.org/research/publication/financing-sdgs [https://perma.cc /LPB2-VV3T].

Hart is questioning the soundness of Friedman's narrow view of the primary role of businesses.<sup>21</sup>

Not surprisingly, all this has led to calls for more academic research to take place in the fields of social enterprise and impact investing.<sup>22</sup> While academics in business, finance, and public policy were first to the debate, legal academics have also joined the conversation.<sup>23</sup>

The role of law and the creativity that lawyers bring to the table play important roles in responding to and shaping the market developments described above. As policymakers and regulators, lawyers in government set new rules of the game for both investor and corporate behaviors. As legal practitioners, lawyers help clients structure and document new legal forms, investment vehicles, and products. And as legal educators, lawyers in academia reimagine the education and skillsets needed by law students intent on engaging in a transactional/corporate practice or seeking other careers in business or policy. Preparing the next generation of lawyers to respond to demands that businesses do good in the world or, at the very least, avoid doing harm presents exciting new teaching opportunities. Consequently, law schools, at least in the United States, have begun to embed themes of social entrepreneurship and impact investing in their classrooms and extracurricular activities, as well as support legal scholarship in these fields by faculty and students.<sup>24</sup>

Over the last decade, the body of legal scholarship has grown significantly, contributing to knowledge about, acceptance of, development, and deployment of social entrepreneurial activities

obtain a federal charter that obligates company directors to consider interests of all stakeholders—such as employees and community where company is based—not just shareholders. Accountable Capitalism Act, S. 3348, 115 Cong. § 1 (2018).

<sup>&</sup>lt;sup>21</sup> Oliver Hart & Luigi Zingales, Companies Should Maximize Shareholder Welfare Not Market Value, 2 J.L. FIN. & ACC. 247, 248 (2017).

<sup>&</sup>lt;sup>22</sup> Thomas S. Lyons & Jill R. Kickul, *The Social Enterprise Financing Landscape: The Lay of the Land and New Research on the Horizon*, ENTRE-PRENEURSHIP RES. J. 147, 147 (2013).

<sup>&</sup>lt;sup>23</sup> See Sarah A. Altschuller & Amy Lehr, Corporate Social Responsibility, 43 INT'L L. 577, 578 (2009).

<sup>&</sup>lt;sup>24</sup> See infra notes 143–50 and accompanying text for a discussion of law school survey results on social enterprise and impact investing.

and impact investing. More could and needs to be done, however. This Article, therefore, is not merely a call for more legal contributions, but rather it highlights the need for more field-building scholarship that is relevant to the practical as well as theoretical issues raised by the swelling tide of socially motivated business.

Accordingly, it is important to take stock of the role that legal scholarship has played in the fields of social entrepreneurship and impact investing over the last decade. Only by creating a baseline snapshot of what legal scholarship has (or has not) addressed in the fields of social entrepreneurship and impact investing, can we better understand where and how legal scholarship should progress over the years to come. To this end, we conducted a systematic literature review of legal scholarship published in the English language between 2007 and 2017 addressing questions of social enterprise, social finance, and impact investing.

Our textual review of legal scholarship was inspired by research conducted by Jess Daggers and Alex Nicholls of Oxford University that culminated in a 2016 report called "The Landscape of Impact Investment Research: Trends and Opportunities."<sup>25</sup> This 2016 Landscape Report documented the state of empirical and peer-reviewed literature on social impact investing and social finance.<sup>26</sup> Noting the absence of any references in the 2016 Landscape Report to legal literature, our examination of the state of legal literature over the last decade aims to explain how legal scholarship is contributing to the growing body of literature and business operations connected to the fields of social enterprise and impact investing.<sup>27</sup>

Our legal literature review aims to identify the following: common legal themes agreed on by most legal scholars who are writing about these fields, areas where legal themes are unsettled, and white spaces where more legal research and scholarship is needed. In doing so, we follow the lead of Daggers and Nicholls and seek to help institutionalize impact investing and social

<sup>&</sup>lt;sup>25</sup> Jess Daggers & Alex Nicholls, *The Landscape of Social Impact Investment Research: Trends and Opportunities* 1, 4 (Mar. 2016) [hereinafter the 2016 Landscape Report].

 $<sup>^{26}</sup>$  See id.

<sup>&</sup>lt;sup>27</sup> See id.

entrepreneurship as fields deserving of both research and practice, and as academic paradigms of their own;<sup>28</sup> create a body of legal scholarship that is built upon a core set of ideas and theories, has common definitions, and represents a progressive accumulation of knowledge;<sup>29</sup> and identify potential opportunities for future collaborations of legal scholars with academics from other disciplines, as well as practitioners and policymakers.<sup>30</sup>

More specifically, by capturing and analyzing the state of legal literature in these fields, we acknowledge the important work of our colleagues who are conducting legal scholarship; document how topics are maturing into a robust and growing area for legal scholarship; outline integral aspects currently being examined by legal scholars in connection with impact investing and social enterprise; and call for future legal scholarship on these and related topics.

The remainder of this Article is organized as follows. First, we describe the methodology used in our textual analysis of current legal scholarship and describe the findings of our legal literature review. Second, we describe the challenges and opportunities confronting legal scholarship and examine the roles that law schools play and might play in advancing this scholarship. Finally, we conclude with proposals for next steps and we identify a research agenda for future legal scholarship in the fields of social entrepreneurship and impact investing.

## I. LITERATURE REVIEW METHODOLOGY

Our research efforts continue a tradition of cataloguing and summarizing field-building scholarship, including the 2016 Landscape Report, which surveyed 73 academic and 261 industry reports in finance,<sup>31</sup> as well as a 2014 survey of 16 journal articles and 140 research reports on impact investing produced by Hochstädter and Scheck.<sup>32</sup> Pioneering legal bibliographies also

<sup>&</sup>lt;sup>28</sup> Id. at 3.

 $<sup>^{29}</sup>$  Id.

<sup>&</sup>lt;sup>30</sup> *Id.* at 4.

<sup>&</sup>lt;sup>31</sup> *Id.* at 3.

<sup>&</sup>lt;sup>32</sup> Anna Katharina Höchstädter & Barbara Scheck, *What's in a Name: An Analysis of Impact Investing Understandings by Academics and Practitioners*, 132 J. OF BUS. ETHICS 449, 452 (2014); see also John E. Clarkin & Carole L.

shaped our review, including the 2014 Social Enterprise Bibliography,<sup>33</sup> a 2016 bibliography of materials regarding hybrid entities for social ventures,<sup>34</sup> and the bibliographies published each year by the Grunin Center for Law and Social Entrepreneurship at NYU Law School in connection with the annual conference it cohosts with the Impact Investing Legal Working Group ("IILWG") on "Legal Issues in Social Entrepreneurship and Impact Investing—in the U.S. and Beyond."<sup>35</sup>

#### A. Scope

As noted above, the 2016 Landscape Report was a starting guide to building our literature review, but we deviate from that review in important ways in order to reflect our focus on legal scholarship, and the unique writing and publication conventions of our discipline. The 2016 Landscape Report qualified the inclusion of sources peer-reviewed, empirical studies, and thus had bright line criteria for assessing the eligibility of contributions produced and published outside of academia.<sup>36</sup> In contrast, we constructed a primary inclusion criteria based on publication in law

<sup>34</sup> The bibliography (on file with authors) was compiled by John Tyler, Evan Absher, Kathleen Garman & Anthony Luppino in conjunction with the following article: Anthony Luppino and John Tyler, *Producing Better Mileage: Advancing the Design and Usefulness of Hybrid Vehicles for Social Business Ventures*, 33 QUINNIPIAC L. REV. 235, 237 (2015).

<sup>35</sup> See Conference Bibliographies for 2018, NYU SCHOOL OF LAW, http:// www.law.nyu.edu/centers/grunin-social-entrepreneurship/events/2018confer ence/program-bibliography. See also Conference Bibliographies for 2017, NYU SCHOOL OF LAW, http://www.law.nyu.edu/centers/grunin-social-entrepreneurship /events/program-bibliography [https://perma.cc/F78P-V78E].

<sup>36</sup> 2016 Landscape Report, supra note 25, at 5 (identifying peer review publication as a requirement to be included in the survey).

Cangioni, *Impact Investing: A Primer and Review of the Literature*, 6 ENTRE-PRENEURSHIP RES. J. 135, 135 (2015).

<sup>&</sup>lt;sup>33</sup> The 2014 social enterprise bibliography compiled by J. Haskell Murray made available exclusively on SSRN, catalogued social enterprise law (fifteen articles); benefit and public benefit corporations (eleven articles); flexible and social purpose corporations (three articles); and L3Cs (eight articles). J. Haskell Murray, *Social Enterprise Bibliography* (2014), https://ssrn.com/abstract=242 7710 [https://perma.cc/GX58-UGCA].

reviews or law-relevant publications in the United States.<sup>37</sup> Unlike the 2016 Landscape Report, we did not include industry reports and important contributions to the field by law firms, foundations, or international organizations.<sup>38</sup>

Our primary inclusion criteria undoubtedly omit important voices and perspectives. We hope to expand our search parameters and qualification standards in future iterations of legal scholarship reviews to address these omissions and other issues noted below. We recognize the important contributions of non-U.S. publications and of industry reports that support the field's growth, maturation, and their necessary role in the lifecycle of impact investing development. The documented methodology of academic research, distance from financial incentives, and intended audience of fellow scholars generate a distinct tone and breadth to the scholarship.<sup>39</sup> Academic research rigorously connects accumulated knowledge of established academic disciplines, and builds theories that push knowledge boundaries and expand intellectual frontiers.<sup>40</sup> Academic research may also resonate with broader, public audiences as a trusted source of unbiased information.<sup>41</sup> In omitting certain industry publications, we tolerate the risk of overweighting time-lagged research over emerging developments from law practice and theoretical contributions over more practice-oriented analyses.<sup>42</sup>

Furthermore, it bears noting that there is a disciplinespecific, rather than methodological, distinction between our

<sup>&</sup>lt;sup>37</sup> For example, the publication *Taxation Exempts* is included in our review and flagged as practitioner focused, as are several substantive state bar journal articles.

<sup>&</sup>lt;sup>38</sup> 2016 Landscape Report, supra note 25, at 5.

<sup>&</sup>lt;sup>39</sup> *Id.* at 20 (observing how academic research is shaped by different incentives and motivations than more practitioner-oriented research, and noting that academic research is valued by audiences outside of academia precisely because academic research "is oriented to knowledge generation, contribution to the public good and robustness, where robustness comes from theoretical underpinning, building on prior work, and peer review.").

<sup>&</sup>lt;sup>40</sup> The UNSIF Research Council: *A Discussion Paper* 1, 3 (2017), https:// carleton.ca/3ci/wp-content/uploads/Oxford-Research-Report-170915-PRINT.pdf [https://perma.cc/NYV6-BHEE] [hereinafter UNSIF Research Council].

 $<sup>^{41}</sup>$  Id.

 $<sup>^{42}</sup>$  Id.

study and the 2016 Landscape Report. Finance and related scholarship typically present data and findings from a neutral position, largely omitting normative assertions and suggested reforms. Legal scholarship—which often involves a critical review of statutes/regulations, case law, and the implementation of both can include normative positions and suggested reforms, whereas finance scholarship (and other related fields of scholarship) often omits such a prescriptive approach in favor of neutrally presenting empirical results.

Tracking with legal developments, our literature review spans a decade, with publications dating from 2007 through 2017. Daggers and Nicholls focused their review on a shorter publication period, from 2010 through 2016.43 We also expanded our scope of review to include social enterprises, social entrepreneurship, and entity formation law.<sup>44</sup> Our discipline's subject matter expertise and methodology guide legal scholars to explore legal structures, like enabling statutes for business entities, and how changing default rules facilitate some behaviors and discourage others. In contrast, Daggers and Nicholls narrowly defined the scope of their literature review to acknowledge the distinctiveness of the field of social finance and impact investing without swamping it with related inquiries.<sup>45</sup> We took a different tack because we think legal scholarship is more interdisciplinary by nature given the wide berth of the legal ecosystem and its farreaching implications. Our larger number of search terms and expanded time span reflect this broader view. Omitting social enterprise and entity formation and limiting our review to articles published during the same six-year time period as Daggers and Nicholls would have excluded a significant portion of relevant legal scholarship that responds to important legal developments taking place in the United States before 2010.46 For example, in 2008, the state of Vermont introduced the first statute enabling a "low profit" limited liability company to house social

<sup>&</sup>lt;sup>43</sup> 2016 Landscape Report, supra note 25, at 9.

<sup>&</sup>lt;sup>44</sup> *Id.* at 11, tbl.3 (identifying social enterprise as a "related term" but omitting from the formal survey).

 $<sup>^{45}</sup>$  *Id.* at 3.

<sup>&</sup>lt;sup>46</sup> *Id.* at 9.

entrepreneurial activities, thus creating the first "hybrid"<sup>47</sup> entity in the United States.<sup>48</sup> Similarly, we choose 2007 as the start date for our literature review because that is the date that the term "impact investment" was first coined.<sup>49</sup>

Adopting a 2007 start date of our legal literature review, therefore, creates a baseline by which to observe how legal scholarship has encountered and responded to the field of impact investing from the very start. Our results confirm the value of pursuing a longer and broader review of legal scholarship, allowing us to demonstrate legal scholarship's unique, and uniquely qualified, contributions to the fields of social entrepreneurship and impact investing over the last decade.

#### B. Process

To catalogue legal scholarship, we develop a systematic approach to first identify relevant articles, and then record the relevant attributes and content contributions. First, we construct a set of primary search terms (see Appendix A for the complete list) based on the 2016 Landscape Report and added social enterprise terms to reflect our expanded review. Using these primary terms, we search the major legal databases of Westlaw, Lexis, SSRN, and general search engines such as Google Scholar to identify relevant articles.<sup>50</sup> With the assistance of trained and supervised law students, we review and hand code all relevant articles after

<sup>&</sup>lt;sup>47</sup> "Hybrid entities" refers to business formed to pursue a combination of forprofit financial returns with a social or environmental mission. *See, e.g.*, Robert A. Katz & Antony Page, *The Role of Social Enterprise*, 35 VT. L. REV. 59, 59 (2010) (discussing hybrid entities and flagging a keyword of the article as "hybrids"); Thomas Kelley, *Law and Choice of Entity on the Social Enterprise Frontier*, 84 TUL. L. REV. 337, 337 (2009) (using the phrase hybrid social ventures).

<sup>&</sup>lt;sup>48</sup> For a current version of the Vermont statute, see VT. STAT. ANN. tit. 11, § 4161 (West 2015).

<sup>&</sup>lt;sup>49</sup> The term "impact investing" was coined at a convening hosted by the Rockefeller Foundation in 2007. *Innovative Finance: Shaping the Next Generation of Financing Solutions to Unlock Private Capita for Social Good*, ROCKEFELLER FOUND., https://www.rockefellerfoundation.org/our-work/initia tives /innovative-finance/ [https://perma.cc/Q3M5-DVBP].

<sup>&</sup>lt;sup>50</sup> We omitted Bloomberg Law from our search procedures, but do not believe that this omission impacted our results.

confirming that they are sufficiently related to our topics of interest and focused on legal scholarship.<sup>51</sup>

All articles included in our results contain at least one primary search term *and* engage in a substantive discussion of the topic.<sup>52</sup> We also searched for secondary terms—what we think of as emerging topics or subthemes—within our pool of articles. The two steps combined catalogue social enterprise and impact investing issues raised in legal scholarship. With this information, we can identify areas crowded with legal scholarship. We also highlight the whitespaces, that is, singling out promising areas in legal literature where legal scholars have yet to engage or not yet engaged fully.

To understand the contribution of articles included in our literature review, we infer the intended audience of the article as academic or practitioner. We also categorize the article's substantive focus (academic, practitioner, or policy). Note that the two categories significantly overlap. Given the law review or related, law-relevant publication requirement for inclusion, the vast majority of the articles unsurprisingly appear intended for academics and focused on academic issues. We also identify the geographic focus of the article (again, U.S.-centric), the underlying subject matter (i.e., corporate law, tax law, or international law), and the profit-orientation of entities discussed in the article (forprofit, nonprofit, or both). To further understand the contribution of each article, we categorize articles as focused on the legal framework (i.e., how does it fit into existing theory?), legal policy (i.e.,

<sup>&</sup>lt;sup>51</sup> Trained and supervised NYU and Georgia State law students contributed to the search and coding efforts. We are exceptionally grateful for their time and industry.

<sup>&</sup>lt;sup>52</sup> We excluded articles that merely mention a key word in passing or in a footnote, but do not explore legal issues of social enterprise or impact investing as it relates to the key word. Similarly, we excluded articles that explore topics found in our secondary search terms but do not mention any of our primary search terms. So, for example, we did not include in our literature review Deborah Burand's 2009 article on developments in investments made into microfinance institutions even though that article includes the secondary search term "microfinance" because she did not put her analysis of the evolution of microfinance investments in the context of impact investing. See Deborah Burand, Deleveraging Microfinance: Principles for Managing Voluntary Debt Workouts of Microfinance Institutions, 27 J.L. & COM. 193, 195 (2009).

how does it fit into existing statutory structure?), private law (i.e., how are parties reflecting this in contracts?), and empirical (i.e., how can these issues be quantified with empirical research?). Finally, we include article author information<sup>53</sup> to understand who is generating impact investment and social enterprise scholarship, and from what schools. Collectively, these efforts create a mapping exercise of legal literature published over the last decade that also identifies thought leaders who are contributing to this growing body of legal literature and center of legal scholarship. We discuss the individual results below.

Capturing a snapshot of legal literature requires some difficult line-drawing to establish the literature review parameters. Even more difficult judgments were applied to individual articles. While there is room for healthy debate about the precise boundaries we drew, we think our project demonstrates, beyond room for quibbling, that legal scholarship over the last decade has contributed significantly to the knowledge, acceptance of, development, and deployment of social enterprise and impact investment.

#### II. STATE OF LEGAL SCHOLARSHIP

#### A. Results

Our literature review evaluates 260 articles that were published in U.S. law reviews and related sources between 2007 and 2017. Given the lag time inherent in researching and publishing a law review article, we do not ascribe the distribution of articles over this past decade as correlated to legal developments taking place in any given year. Yet, the general upward trend in the number of published articles in our review appears to reflect growing attention paid by legal scholars to the fields of social entrepreneurship and impact investing. And, as noted later, some publication spikes appear to be driven by the publication of specialized

<sup>&</sup>lt;sup>53</sup> Another limitation of our approach is that we focused on first authors, which undoubtedly omits relevant information. For example, Anne Tucker does not appear in our literature review results despite the fact that she is a contributing author, but not first author per interdisciplinary tradition, on two pieces otherwise included in the literature review.

#### 2019] DOING GOOD BY DOING BUSINESS

issues of law reviews that reflected symposia held or submissions invited on particular legal issues in one or both of these two fields.

Figure 1 shows the distribution of articles over the tenyear study period.

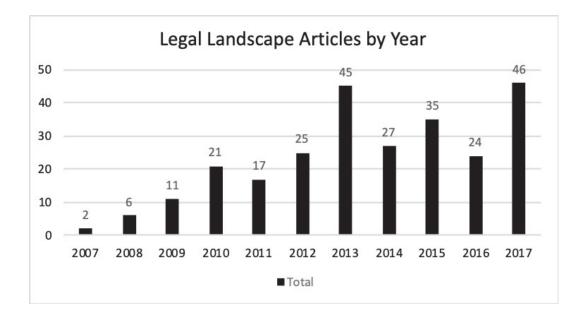


FIGURE 1: COUNT OF ARTICLES BY YEAR

The articles in our literature review overwhelmingly focus on U.S. law. This is not a surprising result given the inclusion criteria of publication in a U.S. law review or similar U.S. publication. Out of the sample, 223 articles discuss U.S. law, compared to 36 articles focusing on the law of other jurisdictions.<sup>54</sup>

What topics do these articles discuss the most? Figure 2 shows the distribution of search terms<sup>55</sup> in a representative diagram. The legend, reading left to right and top to bottom, lists the terms in order of highest to lowest frequency.

<sup>&</sup>lt;sup>54</sup> See Appendix A; see also supra Section I.B.

<sup>&</sup>lt;sup>55</sup> See Appendix B for the complete list of search terms.

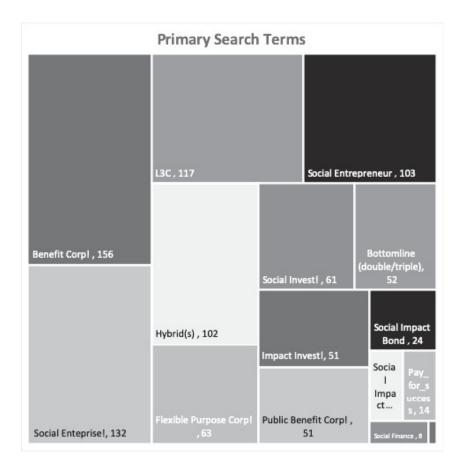


FIGURE 2: PRIMARY SEARCH TERMS

Over 100 articles discuss the 5 highest frequency terms: benefit corporations (156), social enterprise (132), L3C (117), social entrepreneurs (103), and hybrid entities (102). Between 50– 60 articles discuss more narrow topics such as flexible purpose corporations and Delaware's public benefit corporations, and double or triple bottom lines (consolidated into one category for reporting purposes). Other topics, like social impact bonds, social franchise and pay-for-success, have 25 or fewer articles each. When we consolidate overlapping topics into several broad categories, like alternative legal entities (i.e., L3C, benefit corporations, etc.), impact investment generally (social impact investment, social investment, impact investment), and performance-based financing (social impact bond, pay for success, and social finance), the numbers jump to 729, 129, and 46 article hits, respectively.

#### 2019] DOING GOOD BY DOING BUSINESS

We label each article as focused on legal framework,<sup>56</sup> public policy,<sup>57</sup> private law<sup>58</sup> or empirical research.<sup>59</sup> These classifications are mutually exclusive so that each article can only be assigned to one category. Few of the articles include empirical analysis (9) or private law/transactions (9). Most articles focus on the legal framework (115) or public policy questions (119). Further, we also categorize articles by their substantive legal focus on corporate law, tax law, international law, or other law. These categories are not mutually exclusive, although most articles fall into one category or another with the following results: corporate law (259), tax law (39), and international law (15). Figure 3 shows the combined results for these two separate coding categories.

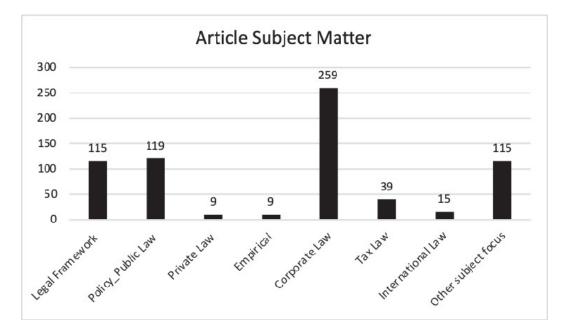


FIGURE 3: ARTICLE SUBJECT MATTER

<sup>56</sup> Coders were asked to answer yes or no to: Is the article focused on articulating a legal framework for organizing, understanding or theorizing about impact investment and social entrepreneurship?

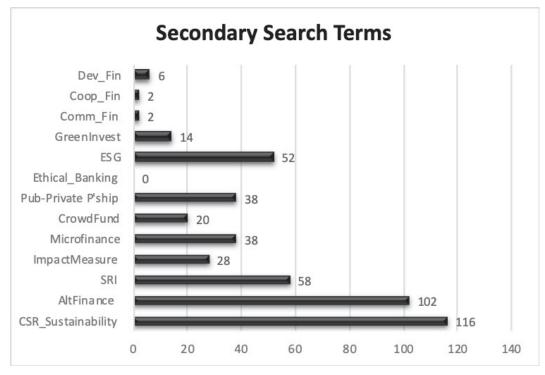
<sup>57</sup> Coders were asked to answer yes or no to: Does the article primarily offer readers insights into policy or the existing set of positive (enacted) law and regulations in impact investment and/or social entrepreneurship?

<sup>58</sup> Coders were asked to answer yes or no to: Does the article primarily offer readers tools related to private ordering (contractual provisions, transactional solutions, etc.) working within the existing legal framework?

<sup>59</sup> Coders were asked to answer yes or no to: Does the article primarily offer readers new empirical evidence related to impact investor and/or social entrepreneurship?

We also investigate the type of business entity examined and whether those entities are organized as for-profit corporations (or the like), nonprofit entities, or a combination of the two. This category likely overlaps with our search term "hybrids," but here the focus is not on the text of the article. Rather, we want to know if an author is writing about social entrepreneurship as applied to a for-profit, nonprofit, or blended entity that seeks to house profit and purpose motivations under one roof. Our review demonstrates a focus on for-profit entities (129) and blended (or hybrid) entities (98) over nonprofit (25).

Our literature review further examines article content by searching and categorizing secondary themes. The secondary themes represent niche areas within impact investment and social enterprise (i.e., ethical banking) or emerging terms that are worth tracking but are unlikely to have a decade of scholarship devoted to them. The most common secondary themes are discussions of corporate social responsibility and sustainability (116) and alternative finance (102). Areas with 15 or fewer articles include finance subthemes such as development, cooperative and community finance along with ethical banking. Public/private partnerships, crowdfunding, microfinance, impact measurements, and environmental social governance (ESG) themes are covered in 25– 50 articles each. Figure 4 shows our results.





#### 2019] DOING GOOD BY DOING BUSINESS

Academic articles dominate our literature review, in part a reflection of our inclusion criteria, with 218 articles compared with 36 practitioner articles and 2 policy/industry articles.<sup>60</sup> The following chart shows a time series of our sample, noting an overall spike in 2013, spurred by increases across all three categories. Interestingly, in 2017, we see another spike, but here academic articles exclusively drove the results while practitioner articles declined that year.

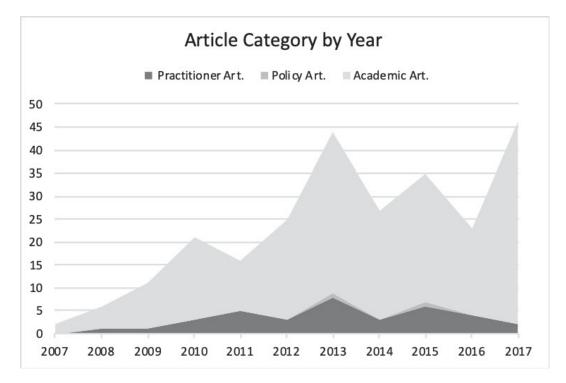


FIGURE 5: ARTICLE AUTHOR CATEGORIES BY YEAR

We also investigate who is producing the scholarship and where. In total, our literature review captures the writing of 181 authors.<sup>61</sup> Clear experts in the field with multiple articles and ambitious research agendas emerge.<sup>62</sup> The number of single-article

<sup>&</sup>lt;sup>60</sup> See supra Section I.A.

<sup>&</sup>lt;sup>61</sup> See Appendix A.

<sup>&</sup>lt;sup>62</sup> In the category of five or more articles, three authors published twelve, ten, and seven articles. First authors with four or more articles include Cassady Brewer, J. William Callison, Joan MacLeod Heminway, J. Haskell Murray, Alicia Plerhoples, Dana Brakman Reiser, and Chief Justice Leo Strine, Jr. While this may not be indicative of the full pool of first authors included in our legal literature review, it is worth noting the relatively equal gender distribution across these seven authors.

authors—138—suggests breadth of interest in the field and perhaps even academic tourism, where scholars visit the topic, but quickly return to more familiar grounds.

1	2	3	4	5+
article	article	article	article	article
authors	authors	authors	authors	authors
138	25	9	54	3

We observe journal placements for articles in the literature review and note that placements are widely distributed, so much so that there is no useful visual representation of the publication sources. In total, we observe nearly 150 different publication sources and note that "repeat players" in the field are journals that had a dedicated symposium or journal edition devoted to legal issues in the fields of either social enterprise or impact investment.<sup>63</sup>

To examine impact, we also track the ranking of journals publishing articles in our literature review. Twenty-two specialty business law journals published 56 articles in our literature review, composing over 20 percent of the whole sample.<sup>64</sup> Thirty law journals ranked in the top 100<sup>65</sup> published 58 articles. A similar number of journals ranked 101–200 published 22 percent of articles.<sup>66</sup> Journals ranked 201 or higher, however, published over 40 percent of all articles in the literature review.<sup>67</sup> We also measure impact by number of citations to the articles included in our review.<sup>68</sup> In

<sup>&</sup>lt;sup>63</sup> For example, Seattle University Law Review, New York University Journal of Law & Business, and Vermont Law Review published ten or more articles and each sponsored a symposium or dedicated a volume to topics captured in our literature review.

<sup>&</sup>lt;sup>64</sup> Hastings Business Law Journal, Virginia Law & Business Review, Berkley Business Law Journal, and William & Mary Business Law Review are examples of specialty journals.

<sup>&</sup>lt;sup>65</sup> See WASH. & LEE L.J. RANKING SYS., https://managementtools4.wlu.edu /LawJournals/ [https://perma.cc/R3P6-PKFZ].

<sup>&</sup>lt;sup>66</sup> Id.

<sup>&</sup>lt;sup>67</sup> Id.

<sup>&</sup>lt;sup>68</sup> Scholarly impact—how to define it and fairly measure it—is a topic ripe for debate. *See, e.g.*, Letter from Law School Deans to Robert J. Morse, Director of Data Research for America's Best Graduate Schools at U.S. News & World Reports (Apr. 13, 2019) (on file with authors); Letter from U.S. News & World Report to Law School Dean Community (May 2, 2019) (on file with authors). We measured scholarly impact, defined broadly, by any noted citation contained in the major commercial legal databases and Google Scholar on or before July 1, 2019.

aggregate, the numbers are impressive: 5206 citations. The bulk of citations (91 percent) occur in scholarly articles (law and other fields), with 5 percent in books (scholarly and treatises) and the remainder scattered among policy reports, administrative agency writing, dissertations/theses, and other writings. Citations vary widely between authors and articles, with 35 articles having no citations, to clearly dominant voices and pieces within the field, with 47 articles being cited 35 times or more in published scholarly articles. Six articles have more than 100 citations, with 2 published as part of a dedicated symposium issue, suggesting positive effects of dedicated issues and exposing articles to the experts in the field.<sup>69</sup> Figure 6 reports our results.

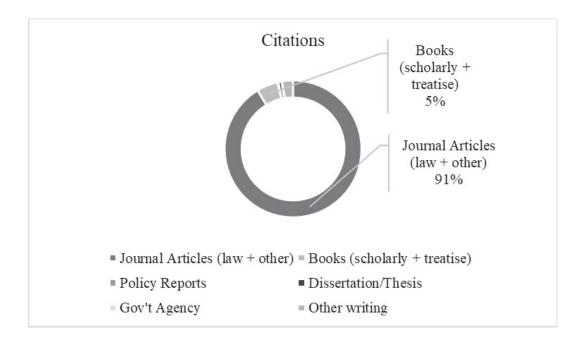


FIGURE 6: SCHOLARLY IMPACT BY CITATIONS

<sup>&</sup>lt;sup>69</sup> The following articles have the highest citations, each over 100: William H. Clark, Jr. & Elizabeth K. Babson, *How Benefit Corporations are Redefining the Purpose of Business Corporations*, 38 WM. MITCHELL L. REV. 817, 850 (2012) (112 citations); Robert A. Katz & Antony Page, *The Role of Social Enterprise*, 35 VT. L. REV. 59, 103 (2010) (109 citations); Thomas Kelley, *Law and Choice of Entity on the Social Enterprise Frontier*, 84 TUL. L. REV. 337, 377 (2009) (145 citations); David E. Pozen, *We Are All Entrepreneurs Now*, 43 WAKE FOREST L. REV. 283, 339 (2008) (105 citations); Dana Brakman Reiser, *Benefit Corporations—A Sustainable Form of Organization?*, 46 WAKE FOREST L. REV. 591, 624 (2011) (214 citations); John Tyler, *Negating the Legal Problem of Having "Two Masters": A Framework for L3C Fiduciary Duties and Accountability*, 35 VT. L. REV. 117, 160 (2010) (102 citations).

Finally, we examine the author's institution to understand which institutions sponsor thought leaders in the space and support legal scholarship about the fields of social enterprise and impact investment. Recall that our results are limited to first author affiliation and thus are incomplete. Nonetheless, they provide a useful illustration of the breadth, if not yet depth, of institutional support by law schools in these fields.

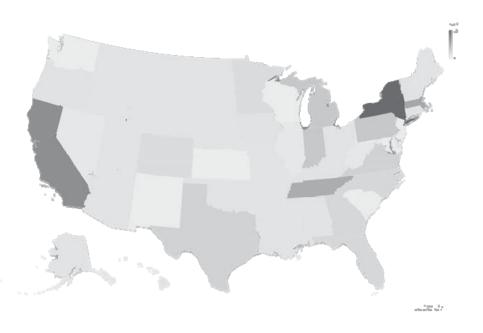


FIGURE 7: FIRST AUTHOR INSTITUTION BY STATE<sup>70</sup>

#### B. Discussion

Daggers and Nicholls characterize academic literature on social impact investment as "a nascent field of research in which there was considerable interest and potential, but currently no substantial core of ideas, theory or data."<sup>71</sup> Key academic contributions, they observed, "are scattered and disparate, coming from

<sup>&</sup>lt;sup>70</sup> Note the distribution of activity reflected in this chart likely reflects, at least to some degree, the overall distribution of law schools in the United States. For example, New York and California, highly active states according to our results, also contain a high number of law schools.

 $<sup>^{71}</sup>$  2016 Landscape Report, supra note 25, at 3.

diverse perspectives and approaching a range of topics that share little common ground."<sup>72</sup> Moreover, they concluded that the academic literature they reviewed lags behind practice.<sup>73</sup>

This picture of the state of academic scholarship on social impact investment was much on our minds as we set forth to map the state of academic legal scholarship in the fields of social enterprise and impact investing. To what extent would legal scholarship support similar conclusions? In short, we found that the state of academic *legal* research in the fields of social enterprise and impact investment shares some, but not all, of the characteristics observed by Daggers and Nicholls in peer-reviewed finance literature. Happily, our literature review paints a somewhat brighter picture about the current state of academic legal scholarship and its trajectory. The less sunny story, however, is that legal scholarship appears to be even less integrated into practice than companion business school literature.

The results of our literature review are driven, in part, by our methodology tailored to legal scholarship with key differences noted above such as: (1) expanded time frame (2007–2017); (2) expanded search terms including social enterprise; and (3) publication and jurisdiction requirements.<sup>74</sup> These differences aside, our legal literature review led us to many of the same conclusions found in the 2016 Landscape Report regarding the challenges and opportunities to emerging academic scholarship.<sup>75</sup> This section synthesizes our key findings and maps them to the 2016 Landscape Report. We then identify both challenges and opportunities for expanding the breadth, depth and relevancy of legal scholarship in the fields of social enterprise and impact investing.

## 1. Growing Interest but Limited Consensus Around Boundaries and Lexicon

Academic legal scholarship on impact investment and social enterprise is nascent but gaining momentum, reflecting the

 $<sup>^{72}</sup>$  Id.

<sup>&</sup>lt;sup>73</sup> *Id.* As noted previously, much of the research analyzed in the Daggers and Nicholls literature review is composed of practitioner reports (261 practitioner reports compared to 73 academic papers). *Id.* 

<sup>&</sup>lt;sup>74</sup> See supra notes 31–55 and accompanying text.

<sup>&</sup>lt;sup>75</sup> See supra notes 56–72 and accompanying text.

early growth stages of these fields.<sup>76</sup> Daggers and Nicholls found the same in companion business school literature.<sup>77</sup>

Lack of common language is a key signal that a field is emerging, but not yet mature.<sup>78</sup> In our literature review we observe the malleability of definitional boundaries, as well as overlapping and inconsistent term usage in social enterprise and impact investing (and their subcomponents). For example, one scholar's definition of "social enterprise" may not match another's; or, one scholar's depiction of a so-called impact investment may not be recognized as such by others.<sup>79</sup> Adding to this confusion is the proliferation of deliberate misnomers in these fields. For example, "social impact bonds" are rarely bonds.<sup>80</sup> Similarly, cash flow based payments on debt investments are sometimes called "demand dividends" even though they are typically attached to debt instruments, not equity.<sup>81</sup> And then there are terms that are

<sup>79</sup> See, e.g., Lorne Sossin & Devon Kapoor, Creating Opportunities: A Vision for the Future: Social Enterprise, Law & Legal Education, 54 OSGOODE HALL L.J. 997, 999, 1007 (2017) (describing need for definition of social enterprise where social enterprises are to receive public benefits; then canvases definitions from variety of sources before settling on following defining characteristics—(1) legal structure; (2) economic risk to generate revenue for a socially beneficial cause; and (3) revenue received must be used to advance some form of social mission); see also Social Enterprise—What is Social Enterprise?, SOCIAL ENTERPRISE. US, https://socialenterprise.us/about/social-enterprise/ [https://perma.cc/E6HE -UHPZ] (defining social enterprises as "organizations that address a basic unmet need or solve a social or environmental problem through a market-driven approach."). Cf. Dana Brakman Reiser, Theorizing Forms for Social Enterprise, 62 EMORY L.J. 681, 681 (2013) (defining social enterprise to be "an organization formed to achieve social goals using business methods."). Appendix B lists our primary and secondary search terms and definitions.

<sup>80</sup> See generally Lindsay Beck, Catarina Schwab & Anna Pinedo, Social Impact Bonds: What's in a Name? STAN. SOC. INNOVATION REV. (Oct. 2016), https://ssir.org/articles/entry/social\_impact\_bonds\_whats\_in\_a\_name [https://perma.cc/D59T-W8CF].

<sup>81</sup> See generally Demand Dividend: Creating Reliable Returns in Impact Investing, SANTA CLARA U. 1, 3 (2013), https://thegiin.org/assets/Santa%20Clara %20U\_Demand-Dividend-Description.pdf [https://perma.cc/22WY-CM3P] (describing the demand dividend as a debt vehicle designed to improve repayments to impact investors and access to capital for social enterprises).

<sup>&</sup>lt;sup>76</sup> See 2016 Landscape Report, supra note 25, at 3.

<sup>&</sup>lt;sup>77</sup> Id. at 4.

<sup>&</sup>lt;sup>78</sup> See id. at 3.

so close in sound and words as to invite confusion over their meaning. For example, Oregon uses the term "benefit companies" without distinguishing between whether companies are organized as corporations or LLCs; whereas, Pennsylvania uses the term "benefit company" only in reference to a benefit limited liability company and has yet a different statute recognizing "benefit corporations."<sup>82</sup> Moreover, "B corporations" refers to a brand, not a legal form, and so should not be confused with benefit corporations, although the B Lab promotes both.<sup>83</sup>

Absence of a common lexicon and fuzzy line-drawing complicated our classification and cataloguing efforts in this review. But, perhaps more importantly for the growth of these fields, a lack of agreed terminology muddles and impedes growth within a body of academic literature—legal and otherwise—that aptly describes and analyzes trends in these emerging fields. Consequently, scholars run the risk of talking past each other, thereby missing the opportunity to engage in direct dialogue that is necessary for rigorous academic scholarship. For example, as legal scholars create taxonomies for understanding and predicting field developments, they run the risk of being misunderstood if their readers are confused about baselines from which comparisons are being made. Hence, conclusions or predictions are reached about current and future states of these fields.<sup>84</sup> Agreement on

<sup>&</sup>lt;sup>82</sup> See Mapping the State of Social Enterprise, supra note 13, at 12.
<sup>83</sup> Id. at 11.

<sup>&</sup>lt;sup>84</sup> Alina Ball, Social Enterprise Governance, 18 U. PA. J. BUS. L. 919, 926 (2016) (observing that term social enterprise does not have a precise definition and thus is commonly misunderstood, then offers definition that social enterprises are "those business enterprises that intentionally impact societal good."). Ball further observes that precise definitions in this area matter are important to head off misuse and confusion about what constitutes a social enterprise. Id. (first citing Jim Schorr & Kevin Lynch, Preserving the Meaning of Social Enterprise, STAN. SOC. INNOVATION REV. 1, 2 (Sept. 14, 2012), http://www.ssi review.org/blog/entry/preserving the meaning of social enterprise [https://per ma.cc/XD8B-HPL5] (provides example of misuse of term social enterprise by Salesforce.com and notes that "lack of general consensus on terminology in this area has been a constraint on the development of social capital markets, supportive policy environments, and other key pieces of the ecosystem needed to catalyze the growth of the field."); then citing M. Tina Dacin et al., Social Entrepreneurship: A Critique and Future Directions, 22 ORG. SCI. 1203, 1203 (2011); and then citing Schorr & Lynch, *supra*, at 2).

definitional boundaries is a necessary first step in developing sound, conceptual frameworks upon which to build normative analysis and make policy recommendations.<sup>85</sup> This foundation remains incomplete highlighting both a challenge and an opportunity for the future of legal scholarship in the fields. As most lawyers would agree, words matter—a lot. Accordingly, one might expect that this is an area where legal scholarship can distinctively contribute to the fields of social enterprise and impact investing.

## 2. Legal Scholarship Lags Practice and Policymaking, Particularly with Respect to Impact Investing

Legal scholarship lags practice, particularly with respect to impact investments and transactions.<sup>86</sup> To put this in context, our literature review tracked only 182 total hits on impact investment and finance-related search terms contained in the articles surveyed, compared to 789 hits on the enterprise-related search terms.<sup>87</sup>

<sup>86</sup> Our conclusions regarding time lagged academic research (compared to practice) are similar to those in *2016 Landscape Report, supra* note 25, at 25.

<sup>87</sup> See Figure 2—Primary Search Terms. Our review contained seven financerelated, primary search terms: social invest, impact invest, social impact bonds, social impact investing, social finance, pay-for-success, and blended finance. Our review contained nine enterprise-related, primary search terms: benefit corp, social entrepreneur, bottom line (double or triple), social enterprise, hybrid(s), L3C, flexible purpose corp, public benefit corp, and social franchise.

<sup>&</sup>lt;sup>85</sup> See generally Heerad Sabeti, The For-Benefit Enterprise, HARV. BUS. REV. (Nov. 2011), https://hbr.org/2011/11/the-for-benefit-enterprise [https://per ma.cc/KW84-HCBJ] (founder of the Fourth Sector observes blurring of boundaries between for-profit and not-for-profit enterprises and limited legal systems that permit for blending of two has resulted in burdensome trade-offs); see also FOURTH SECTOR MAPPING INITIATIVE, https://www.mapping.fourthsector.net /national-mapping-initiative-u-s [https://perma.cc/76AP-Q2RP]. The Fourth Sector Mapping Initiative is developing a survey instrument and taxonomy of "forbenefit" organizations in the United States and beyond with the goal of creating a public research database of for-benefit corporations and fourth sector support organizations that can provide "insights into the growth, activities, models and trends in the fourth sector." *Id.* As early steps to reach this goal, Fourth Sector plans to define the boundaries of the fourth sector, create a classification structure to differentiate and describe various types of for-benefit organizations, and develop a glossary of terminology. *Id.* 

The schism between academia and practice may be heightened here because we conditioned inclusion in our literature review based on publication in a legal journal.<sup>88</sup> Our decision to favor academic scholarship, thus, may understate the contributions of legal scholarship to practice.<sup>89</sup> This omission, while deliberate, means that our legal literature review may omit a significant and influential body of legal work in these fields, such as, for example, law firm briefing notes that are typically grounded in practice.<sup>90</sup>

Intensity of academic interest in social enterprise compared to impact investment does not map to differences in practice activity between the two fields.<sup>91</sup> Further, frequency of research on a given topic is no measure of the quality or impact of any single piece of scholarship. However, the extent to which legal scholarship focuses on topics related to social entrepreneurship over those about impact investing is striking. The stark contrast also suggests that legal scholars researching and writing on impact investing and related topics are less likely to be doing so in dialogue with other legal scholars.<sup>92</sup> The consequences of this "lonely scholar" phenomenon may not be all bad, however, as it may drive some

<sup>&</sup>lt;sup>88</sup> See supra Part I.

<sup>&</sup>lt;sup>89</sup> This argument is bolstered by our U.S.-focused publication requirement as well. In contrast to our literature review, Daggers and Nicholls included contributions to and from practitioner-oriented publications. 2016 Landscape Report, supra note 25, at 4.

<sup>&</sup>lt;sup>90</sup> See, e.g., Impact Business Group Case Study: Performance Aligned Stock, WOMBLE BOND DICKINSON, https://media.wbd-us.com/88/1053/uploads/wbd-im pact-business-group-case-study.pdf [https://perma.cc/CB4U-RMZM] (case study of new investment instrument called "Performance Aligned Stock" designed by members of the Impact Business Group at Womble Bond Dickinson with a group of impact investors and impact entrepreneurs for early stage investments in impact-focused companies that allows investors an exit that does not result in a forced sale of the company and achieves a predictable rate of return aligned with the company's revenue growth, yet enables company's founders to retain control of company and hence its mission); Mission Related Investing: A Legal Framework for Integrating Mission into the Other 95%, KLAVENS LAW GROUP PLC, https://klavenslawgroup.com/wp-content/uploads/2018/02/Mission-Related -Investing.pdf [https://perma.cc/G8CA-PJY3] (discussing summary of existing legal framework applicable to mission-related investing in United States and steps U.S. foundations may want to consider before implementing a missionrelated investment strategy).

<sup>&</sup>lt;sup>91</sup> See supra Part I.

<sup>&</sup>lt;sup>92</sup> See 2016 Landscape Report, supra note 25, at 7.

legal scholars to find opportunities to collaborate and conduct research with scholars from other disciplines that are tackling topics related to impact investing.<sup>93</sup>

Moreover, the decision to limit this literature review to articles published in U.S. law reviews may also understate the breadth and depth of legal academic scholarship.<sup>94</sup> Prominent legal scholars in the fields may also pursue publication outside of law reviews.<sup>95</sup> This is likely attributable to several factors. First, some of the legal topics being discussed and researched by legal scholars in these fields may be so rapidly changing that they are not well-suited to the longer publication horizons of law journals.<sup>96</sup> Similarly, to the extent that legal scholars are attempting to influence practice, authors look for (and find) publication opportunities reaching a broader audience beyond law journals.<sup>97</sup> Similarly, legal

<sup>96</sup> Shape-shifting forms of pay for success financings and movements toward new legal structures and evolving contractual relationships may be particularly hard to publish in law review journals with extended review periods. *See, e.g.*, Bhakti Mirchandani, *Voices from the Field: Social Impact Bonds and the Search for Ways to Finance Public Sector R&D*, NONPROFIT Q. (Mar. 30, 2018), https:// nonprofitquarterly.org/2018/03/30/voices-field-social-impact-bonds-search-ways -finance-public-sector-rd/ [https://perma.cc/E8U9-PGPU].

<sup>97</sup> The Stanford Social Innovation Review is one publication outlet that has attracted a growing body of legal scholarship and analysis by legal academics and practitioners. See, e.g., Dana Brakman Reiser, The Rise of Philanthropy LLCs, STAN. SOC. INNOVATION REV. 26, 26 (Summer 2018); Dana Brakman Reiser & Steven A. Dean, Creative Financing for Social Enterprise, STAN. SOC. INNOVATION REV. 50, 50 (Summer 2014); see also Allen R. Bromberger, A New Type of Hybrid, STAN. SOC. INNOVATION REV. 49, 49 (Spring 2011). Another outlet attracting legal analysis and guidance by practitioners is TrustLaw's publications. See, e.g., Froriep et al., Philanthropy and Social Entrepreneurship: A Guide to Legal Structures for NGOs and Social Entrepreneurs in Switzerland (Nov. 27, 2017), https://www.trust.org/publications/i/?id=f18a9dc0-6dc3-4b02-b0

<sup>&</sup>lt;sup>93</sup> For example, one author, Anne Tucker, works with finance professors on a collaborative project through Wharton Social Impact Initiative. *See, e.g.*, Christopher Geczy et al., *Contracts with Benefits: The Implementation of Impact Investing* (Apr. 26, 2018), https://ssrn.com/abstract=3159731 [https://per ma.cc/P6B6-BL4F].

<sup>&</sup>lt;sup>94</sup> See supra Part I.

<sup>&</sup>lt;sup>95</sup> At the June 2018 Legal Scholars Convening at NYU, discussions with several of the more prolific legal scholars in these fields about our preliminary findings indicated that some legal scholars are looking beyond law journals to find outlets for publishing their research (notes on file with authors).

scholars engaged in shaping public policy in these fields may focus writing endeavors on developing op-eds or providing comments on regulatory developments.<sup>98</sup>

Putting aside, however, *where* legal scholarship finds a publication foothold, there is still cause to worry that legal scholars are not engaging sufficiently with practitioners or policymakers in these fields.<sup>99</sup> This worry is fueled by both demand and supply considerations. On the demand side, it may be that legal scholars are not being invited to participate in field-building research opportunities and conversations with practitioners and policymakers as frequently as are academics from other disciplines. On the supply side, the legal scholarship that has taken place to date may not have addressed a research agenda that appears consequential to practitioners and policymakers.<sup>100</sup> So, while our review identified 120 articles that addressed or raised public policy questions,<sup>101</sup> much of the legal scholarship captured by our review focused on topics in the field of social enterprise, not impact investing. Accordingly, the relevancy of legal scholarship to practitioners and policymakers who are active in the field of impact investing may be less apparent.

<sup>99</sup> UNSIF Research Council, *supra* note 40, at 4.

 $^{100}$  Id.

<sup>101</sup> See supra notes 60, 98 and accompanying text.

<sup>19-2940</sup>cedd7369 [https://perma.cc/ED23-82BM]; Thomson Reuters Found. et al., *Social Ventures: Which legal structure should I choose*? (Nov. 16, 2016), https://www.trust.org/publications/i/?id=fb362caf-6795-4f23-aa20-212b9654e877 [https://perma.cc/HLQ6-LSF7].

<sup>&</sup>lt;sup>98</sup> See, e.g., Carol Liao, Opinion, B.C. MLAs should recognize 'benefit corporation' is an American branding exercise, THE GLOBE & MAIL, (Oct. 21, 2018), https://www.theglobeandmail.com/business/commentary/article-bc-mlas-should -recognize-benefit-corporation-is-an-american/ [https://perma.cc/RWF8-HP7T] (Prof. Liao, of the Peter A. Allard School of Law at University of British Columbia, argues in op-ed that existing Canadian laws permit business to promote public benefits so that enacting benefit corporation legislation is unnecessary); see also Examples of Program-Related Investments, 81 Fed. Reg. 24014 (Apr. 25, 2016) (to be codified at 26 C.F.R. pt. 53), https://www.federalregister.gov/docu ments/2016/04/25/2016-09396/examples-of-program-related-investments [https:// perma.cc/VC39-96B3] (Federal Register publishes final regulations that provide guidance to private foundations on program-related investments and provides summary of public comments received regarding new examples of qualifying program-related investments).

## 3. More Legal Scholarship Focused on Social Entrepreneurship than Impact Investing (yet Concentrations Occur Across and Within These Two Fields)

Because our legal literature review looked at two distinct, albeit interrelated, fields of inquiry—that of social enterprise and impact investment—we also were able to compare and contrast the range of legal scholarship across these two fields. While some legal scholars conduct legal research about both social enterprises and impact investments,<sup>102</sup> more often there is a divide across legal scholars as they choose to concentrate on one or the other field.<sup>103</sup>

<sup>&</sup>lt;sup>102</sup> One notable and prolific example of a legal scholar who is examining questions related to the formation, governance and regulation of social enterprises as well as to the financing of social enterprises is Prof. Dana Brakman Reiser. See, e.g., Dana Brakman Reiser, Regulating Social Enterprise, 14 U.C. DAVIS BUS. L.J. 231, 234 (2014); Dana Brakman Reiser, Theorizing Forms for Social Enterprise, 62 EMORY L.J. 681, 685 (2013); Dana Brakman Reiser, The Next Big Thing: Flexible Purpose Corporations, 2 AM. U. BUS. L. REV. 55, 56 (2012); Dana Brakman Reiser, Benefit Corporations—A Sustainable Form of Organization?, 46 WAKE FOREST L. REV. 591, 591–92 (2011); Dana Brakman Reiser, Charity Law's Essentials, 86 NOTRE DAME L. REV. 1, 5 (2011); Dana Brakman Reiser, Blended Enterprise and the Dual Mission Dilemma, 35 VT. L. REV. 105, 105 (2010); Dana Brakman Reiser, Governing and Financing Blended Enterprise, 85 CHI.-KENT L. REV. 619, 619 (2010); Dana Brakman Reiser & Steven A. Dean, Financing The Benefit Corporation, 40 SEATTLE U. L. REV. 793, 794 (2017); Dana Brakman Reiser & Steven A. Dean, Hunting Stag with FLY Paper: a Hybrid Financial Instrument for Social Enterprise, 54 B.C. L. Rev. 1495, 1498–99 (2013).

<sup>&</sup>lt;sup>103</sup> Scholars focusing on social enterprise include, for example, Prof. J. Haskell Murray, see J. Haskell Murray, Adopting Stakeholder Advisory Boards, 54 AM. BUS. L.J. 61, 64 (2017); J. Haskell Murray, Social Enterprise and Investment Professionals: Sacrificing Financial Interests?, 40 SEATTLE U. L. REV. 765, 766–67 (2017); J. Haskell Murray, The Social Enterprise Law Market, 75 MD. L. REV. 541, 543 (2016); J. Haskell Murray, An Early Report on Benefit Reports, 18 W. VA. L. REV. 25, 26–27 (2015); J. Haskell Murray, Social Enterprise Innovation: Delaware's Public Benefit Corporation Law, 4 HARV. BUS. L. REV. 345, 347 (2014); J. Haskell Murray, Choose Your Own Master: Social Enterprise, Certifications, and Benefit Corporation Statutes, 2 AM. U. BUS. L. REV. 1, 5 (2012), to name a few of his many articles. Another scholar who has focused primarily on questions related to social entrepreneurship and pedagogy questions about teaching social enterprise law in a clinical setting is Prof. Alicia Plerhoples, see, e.g., Alicia E. Plerhoples, Nonprofit Displacement And The Pursuit Of Charity Through Public Benefit Corporations, 21 LEWIS & CLARK L. REV. 525, 529 (2017); Alicia E. Plerhoples, Risks, Goals, and Pictographs:

First, however, it is worth highlighting several of the findings described above that indicated concentrations occurring *across* these two fields. Most obvious is the predominance of corporate law over other areas of law, such as tax or international law.<sup>104</sup> Similarly, there are concentrations clustered around secondary themes that may cross these two fields. For example, the most common secondary theme is corporate social responsibility and sustainability (116 articles).<sup>105</sup> Other favored secondary themes, with 25– 50 articles each, that likely cross these two fields include ESG (environment social governance), PPPs (public-private partnerships), microfinance, and impact measurements.<sup>106</sup>

Our legal literature review also identifies several concentrations *within* each field. As noted above in the methodology section, within the field of social enterprise, a large preponderance of articles focus on choice of legal entity.<sup>107</sup> The proliferation of new social enterprise laws in the United States clearly spurred academic interest.<sup>108</sup> In 2008, the State of Vermont enacted the country's first low-profit limited liability company (also called L3C) statute.<sup>109</sup> From 2008 through December 31, 2017, 38 jurisdictions in the United States enacted at least one form of social enterprise

Lawyering to the Social Entrepreneur, 19 LEWIS & CLARK L. REV. 301, 302–03 (2015); Alicia E. Plerhoples, Social Enterprise as Commitment: A Roadmap, 48 WASH. U. J.L. & POL'Y 89, 93 (2015); Alicia E. Plerhoples, Delaware Public Benefit Corporations 90 Days Out: Who's Opting In?, 14 U.C. DAVIS BUS. L.J. 247, 250–51 (2014); Alicia E. Plerhoples, Representing Social Enterprise, 20 CLINICAL L. REV. 215, 222 (2013). Fewer scholars, as noted above, are writing in the field of impact investing. Prof. Deborah Burand has made this field a focus of her scholarship agenda. See, e.g., Deborah Burand, Contracting for Impact: Embedding Social and Environmental Impact Goals Into Loan Agreements, 13 N.Y.U. J.L. & BUS. 775, 782 (2017); Deborah Burand, Resolving Impact Investment Disputes: When Doing Good Goes Bad, 48 WASH. U. J.L. & POL'Y 55, 57 (2015); Deborah Burand, Globalizing Social Finance: How Social Impact Bonds and Social Impact Performance Guarantees Can Scale Development, 9 N.Y.U. J.L. & BUS. 447, 449 (2013).

<sup>104</sup> See Figure 5. Most of the articles surveyed have a legal focus on corporate law (213), although we identified some articles with a tax law focus (40) and a few with an international law focus (15).

<sup>105</sup> See Figure 4.

<sup>108</sup> See VT. STAT. ANN. tit. 11 § 3001 (23) (2008).

 $^{109}$  Id.

 $<sup>^{106}</sup>$  See id.

<sup>&</sup>lt;sup>107</sup> See Figure 3 and accompanying text.

statute, and some states, such as Pennsylvania, Oregon and Florida,<sup>110</sup> have enacted laws recognizing multiple legal forms for social enterprises.<sup>111</sup> The most popular of these legal forms in the United States is called the "benefit corporation."<sup>112</sup> The enactment of these new laws triggers new areas of inquiry as legal scholars critique the necessity of creating specialized legal forms to house social entrepreneurial activities<sup>113</sup> and compare the governance and operational requirements (or lack thereof) imposed by those legal forms.<sup>114</sup>

Animating this proliferation of articles is a debate taking place more generally among legal scholars and others over the purpose of corporations in society and, in relation, the extent to which corporate directors are required to place the profit-seeking interests of shareholders above all else.<sup>115</sup> For enterprises that seek to generate both financial and social returns, this is more than a theoretical exercise, of course. Accordingly, developments in this field are likely to generate still more legal scholarship in the future—particularly as these new legal forms are tested in the courts and in the marketplace.

While our literature review captures far fewer articles about the field of impact investing, approximately 25 percent of the articles focus on the structures and goals of performance-based financings, particularly those that positively correlate social and

<sup>&</sup>lt;sup>110</sup> Pennsylvania and Oregon have enacted statutes authorizing benefit corporations and benefit limited liability companies (BLLCs). 15 PA. STAT. AND CONS. STAT. ANN. § 8893(a) (2016); OR. REV. STAT. ANN. § 60.758(2)(a)–(b) (2014); 15 PA. STAT. AND CONS. STAT. ANN. § 3311(a) (2012). Florida adopted simultaneously legislation authorizing both social purpose corporations and benefit corporations. *See* Fl. Bus. Corp. Act, FLA. STAT. ANN. § 607.501 (3) (2014); FLA. STAT. ANN. § 607.501.513 (2014).

<sup>&</sup>lt;sup>111</sup> See Mapping the State of Social Enterprise, supra note 13, at 9.

<sup>&</sup>lt;sup>112</sup> As of the end of December 2017, 33 states and the District of Columbia had enacted legislation authorizing benefit corporations. As of the end of November 2017, there were just under 5000 registered benefit corporations in the United States (not all are active). The five states with the most registered benefit corporations at that time were Nevada (974), Delaware (774), Colorado (513), New York (457), and California (269). *Id.* at 9, 14; *see also* B Lab's list of Known Benefit Corporations, https://data.world/blab/benefit-corporationslist /workspace/file?filename=Known+Benefit+Corporations.csv.

<sup>&</sup>lt;sup>113</sup> See, e.g., Murray, Adopting Stakeholder Advisory Boards, supra note 103, at 64.

<sup>&</sup>lt;sup>114</sup> See, e.g., Ball, supra note 84, at 924–25.

<sup>&</sup>lt;sup>115</sup> See, e.g., Stout, *supra* note 18, at 164.

financial returns.<sup>116</sup> Chief among these are social impact bonds (also called "SIBs") and other pay-for-performance or pay-forsuccess instruments.<sup>117</sup> Some of the legal scholarship in this area analyzes and describes trends in the contracting taking place, drawing on project finance structures and other related financial structures.<sup>118</sup> Other legal scholarship considers the suitability and effectiveness of such investments in solving particular social problems, such as reducing recidivism rates.<sup>119</sup>

#### III. ROLE OF LAW SCHOOLS: CHALLENGES & OPPORTUNITIES

The 2016 Landscape Report found that many of the academics identified in that literature review were working in isolation without formal institutional backing.<sup>120</sup> Recent research of Dr. Courtney H. McBeth suggests that this might be changing, at least in the United States.<sup>121</sup> She identified forty-nine centers

<sup>119</sup> See, e.g., Susan R. Jones, Is Social Innovation Financing Through Social Impact Bonds The Last Hope For Community Economic Development Programs During The Trump Administration?, 26 J. AFFORDABLE HOUSING & COMMUNITY DEV. L. 351, 356 (2017); Etienne C. Toussaint, Incarceration to Incorporation: Economic Empowerment for Returning Citizens Through Social Impact Bonds, 25 J. AFFORDABLE HOUSING & COMMUNITY DEV. L. 61, 66–67 (2016); Ben Notterman, Leveraging Civil Legal Services: Using Economic Research and Social Impact Bonds to Close the Justice Gap, 40 N.Y.U. REV. L. & SOC. CHANGE 1, 2–3 (2015).

<sup>120</sup> 2016 Landscape Report, supra note 25, at 8. More specifically, they found that about one-third of the academics interviewed were working in a team or at an institution that provided formal support into social impact investing (such as setting up an institution/research center that is dedicated to this topic or allocating time in a syllabus)—leading to their conclusion that majority of academics are working in isolation, driven by their own interest in the social impact investment field.

<sup>121</sup> See Courtney McBeth, Social Innovation in Higher Education: The Emergence and Evolution of Social Impact Centers (2018) (unpublished Ph.D. dissertation, University of Pennsylvania), https://repository.upenn.edu/dis

<sup>&</sup>lt;sup>116</sup> See Figure 2 and accompanying text. Our literature review counted 178 articles discussing some form of impact investing.

 $<sup>^{117}</sup>$  Id.

<sup>&</sup>lt;sup>118</sup> See, e.g., Deborah Burand, Globalizing Social Finance: How Social Impact Bonds and Social Impact Performance Guarantees Can Scale Development, 9 N.Y.U. J.L. & BUS. 447, 450 (2013); Ana Demel, Second Thoughts on Social Impact Bonds, 9 N.Y.U. J.L. & BUS. 503, 503 (2013); Rebecca Leventhal, Effecting Progress: Using Social Impact Bonds to Finance Social Services, 9 N.Y.U. J.L. & BUS. 511, 514–15 (2013).

focused on social impact that were launched within universities in the United States during the period from 1993 through 2017.<sup>122</sup> According to her research, initially many of these centers were created at elite business schools, but more recently such centers have been founded within other schools, such as public policy schools,<sup>123</sup> or on an university-wide basis.<sup>124</sup>

No centers at law schools were identified in McBeth's research. Yet law schools are engaging (albeit less visibly than business schools) in the fields of social enterprise and impact investing. For example, in May 2017, NYU School of Law launched its Grunin Center on Law and Social Entrepreneurship (the "Grunin Center").<sup>125</sup> The first center of its kind to be sponsored by a law school, the mission of the Grunin Center is to:

[A]ccelerate the effective participation and enhance the community of lawyers and legal institutions engaged in social entrepreneurship and impact investing. To fulfill this mission, the Grunin Center educates students and practicing lawyers about legal issues in the field of social entrepreneurship and impact investing; disseminates knowledge and legal research about legal issues and policy developments in this field; and collaborates with other field-building organizations, universities and research centers.<sup>126</sup>

But this is not all. Surveys conducted in late 2017 and early 2018 by the Grunin Center suggest that many law schools and faculty in the United States are engaging in these fields—even

<sup>124</sup> For example, the Beeck Center at Georgetown University, GEORGETOWN .EDU, http://beeckcenter.georgetown.edu/ [https://perma.cc/8KTV-7T48].

<sup>125</sup> One author, Deborah Burand, is a faculty co-director of the Grunin Center at NYU School of Law. Law.NYU.EDU, https://its.law.nyu.edu/facultyprofiles /index.cfm?fuseaction=profile.overview&personid=42490 [https://perma.cc/LY35 -QYZJ].

<sup>126</sup> See Grunin Center, About Us, Law.NYU.EDU, https://www.law.nyu.edu /centers/grunin-social-entrepreneurship/about [https://perma.cc/S6CK-7UZH].

sertations/AAI10829090/ [https://perma.cc/YXN9-NQHZ] (note that Dr. McBeth uses the word "center" very broadly in her research, thereby capturing what some might call programs or even initiatives as well as institutions that are named centers).

<sup>&</sup>lt;sup>122</sup> *Id.* at 43, 63, 188–89.

<sup>&</sup>lt;sup>123</sup> For example, the Wagner School of Public Policy at NYU has a social impact finance center. Law.NYU.EDU, https://wagner.nyu.edu/impact/centers [https://perma.cc/9V6Y-565G].

without the visible presence of a dedicated center or public interface.<sup>127</sup> More specifically, over 30 percent of accredited U.S. law schools are embedding themes of social entrepreneurship and/or impact investing in their activities.<sup>128</sup> Over 60 law schools that are supporting one or more of the following activities related to social entrepreneurship/impact investing: (i) curriculum/teaching, (ii) extracurricular activities for students, and (iii) legal research and writing by faculty members.<sup>129</sup> Numbers are based on selfreported survey responses and thus likely underrepresent the level of activity in the fields.<sup>130</sup>

Of the surveyed law faculty who responded to the Grunin Center surveys, nearly half (48.33 percent) said that they are conducting legal research in the fields of social enterprise/impact investing.<sup>131</sup> This high level of legal scholarly interest in these fields is borne out by our legal literature review too. As noted in the findings section, we identify 181 legal scholars from 101 law schools who produced articles tracked in our legal literature review.<sup>132</sup> These legal scholars published their articles broadly in nearly 150 different publication sources.<sup>133</sup>

Like other academic researchers, legal scholars, particularly those that are pre-tenure, face pressure to publish in top journals.<sup>134</sup> Daggers and Nicholls expressed similar concern regarding the pressure for top placements that may discourage scholars from writing in the space.<sup>135</sup> Our legal literature review

<sup>&</sup>lt;sup>127</sup> Lorne Sossin & Devin Kapoor, Creating Opportunities: A Vision for the Future: Social Enterprise, Law & Legal Education, 54 OSGOODE HALL L.J. 997, 1010 (2017). Sossin and Kapoor observe that law schools are engaging in social entrepreneurship in at least two ways: as part of universities that share goals of social enterprise and may themselves by participating in or facilitating social entrepreneurship, and as part of larger legal community and law reform.

<sup>&</sup>lt;sup>128</sup> See Mapping the State of Social Enterprise, supra note 13, at 16 n.52.

<sup>&</sup>lt;sup>129</sup> See Appendix C for a list of these U.S. Law Schools.

<sup>&</sup>lt;sup>130</sup> See Mapping the State of Social Enterprise, supra note 13, at 16 n.51.

<sup>&</sup>lt;sup>131</sup> PowerPoint from Grunin Center for Law and Social Entrepreneurship,

U.S. Law School Mapping Surveys—2017–2018, at 12 (on file with authors).

<sup>&</sup>lt;sup>132</sup> See Appendix A.

<sup>&</sup>lt;sup>133</sup> Among these publication outlets, some contained multiple articles where journals held a dedicated symposium/journal edition devoted to impact investing/ social enterprise (notes on file with authors).

 $<sup>^{134}</sup>$  2016 Landscape Report, supra note 25, at 24.  $^{135}$  Id.

revealed more mixed results than that of Daggers and Nicholls. We found that opportunities exist for competitive law journal placements as 20 percent of the articles in our literature review were placed in the top 100 law journals.<sup>136</sup> Specialty business law journals at highly ranked law schools also are publishing articles from these fields.<sup>137</sup> But, it should be noted that 40 percent of the articles in our literature review were published in less prestigious journals (those ranked 200 or higher).<sup>138</sup> This suggests that while competitive placement is not impossible for legal scholars interested in writing in these fields, it may be challenging. To the extent that more highly ranked journals—general and specialty—publish in these fields, it should encourage more scholarship particularly as aspiring legal scholars gravitate to topics that are likely to find a home in publication outlets that are career-enhancing.<sup>139</sup>

## A. Constraints on Legal Scholarship

Legal research shares a key constraint with research from companion fields in business literature: the scarcity of empirical analysis and researchable databases on social enterprise and impact investment.<sup>140</sup> The dearth of quantitative datasets available for scholars to describe, analyze and predict trends in market developments impedes growth in the field.<sup>141</sup> This, of course, is not a problem unique to social entrepreneurship or impact investing scholarship. Legal scholars confront this issue as they engage in other lines of inquiry too, including, for example, corporate law, capital market regulation, and finance more generally.<sup>142</sup>

But this problem is exacerbated in the fields of social entrepreneurship and impact investing by the fact that much of

<sup>&</sup>lt;sup>136</sup> See WASH. & LEE L.J. RANKING SYS., supra note 65.

 $<sup>^{137}</sup>$  Id.

 $<sup>^{138}</sup>$  Id.

<sup>&</sup>lt;sup>139</sup> Thirty of the 100 top ranked journals published 59 of the articles identified in our legal literature review; 56 articles were published in journals ranked between 100 and 200. Only 25 of the articles tracked in our literature review were published in unranked publications. *See 2016 Landscape Report*, *supra* note 25, at 25 and accompanying text; Sossin & Kapoor, *supra* note 79, at 997 and accompanying text.

<sup>&</sup>lt;sup>140</sup> 2016 Landscape Report, supra note 25, at 39.

<sup>&</sup>lt;sup>141</sup> *Id.* at 14.

<sup>&</sup>lt;sup>142</sup> See supra Section II.A.

social enterprise and impact investment occurs in private markets where information is not publicly available and datasets are hard to come by.<sup>143</sup> Reflecting this limitation, there are only a few articles (nine) in our legal literature review that include an empirical analysis. As (or if) the fields of social enterprise and impact investing become more mainstream and publicly held corporations engage in a greater amount of socially or environmentally impactoriented activities and investing, it is likely that data will become more accessible to scholars and empirical research more prevalent.

Access to datasets is not the sole problem, however. The reluctance of law journals to publish articles featuring sophisticated empirical analysis or quantitative data is another constraint. This reluctance is understandable and perhaps appropriate given that U.S. law reviews managed by law students generally are not peer-reviewed so the quality of empirical analysis and datasets cannot be scrutinized nor assessed by experts.<sup>144</sup> Similarly, student

<sup>144</sup> One example of a law journal that actively seeks empirical legal scholarship is the Journal of Empirical Legal Studies (JELS). The JELS, which is not student managed, conducts a double-blind submission process so that neither the author nor the reviewers are known to each other. It is a peer-reviewed, peer-refereed, interdisciplinary journal. *See Journal of Empirical Legal Studies*, WILEY ONLINE LIBR., https://onlinelibrary.wiley.com/page/journal/17401461

<sup>&</sup>lt;sup>143</sup> It is rare, although not unheard of, to see a publicly held corporation organizing itself within one of the new legal forms created especially for social enterprises. For example, Laureate, an education company, is a publicly traded public benefit corporation and a certified B corporation. See B Corp. LAUREATE INT'L UNIVS., https://www.laureate.net/aboutlaureate/b-corp [https://perma.cc /7C8C-WXLU]. Similarly, it also is rare to see investors turning to capital markets in pursuit of investments that generate social as well as financial returns. And it is even more rare for publicly traded assets to correlate positively financial and social returns, such that the greater the social impact is the greater the financial return. One example, however, is the 2016 municipal bond offering by the District of Columbia, which issued \$25,000,000 of "Environmental Impact Bonds" to the public. These municipal bonds have a variable rate of return, the amount of which will depend on whether performance goals of reducing stormwater runoff are met by 2021 (the mandatory tender date is April 1, 2021). If runoff is reduced by more than 41.3 percent, DC Water will make an "outcome payment" to bondholders of \$3.3 million on the mandatory tender date. If runoff is reduced by less than 18.6 percent, bondholders will make a risk share payment to DC Water of \$3.3 million on the mandatory tender date. See Fact Sheet, DC WATER ENVTL. IMPACT BOND, https://www.goldmansachs.com/media -relations/press-releases/current/dc-water-environmental-impact-bond-fact-sheet .pdf [https://perma.cc/3AWM-YURL].

managed, law journals rarely publish interdisciplinary articles.<sup>145</sup> While it is not likely, nor perhaps desirable, that this publication model will shift, it does point to the importance of finding publication outlets that are more accustomed to and practiced in evaluating research that is empirically grounded and/or crosses disciplines.<sup>146</sup>

## B. Opportunities for Legal Scholarship

Short of the expensive, and hence unlikely, proposition of launching many more centers at law schools focused on social entrepreneurship and impact investing, or creating new peerreviewed models for law school-sponsored journals, what is needed to help legal scholars create more field-building research and find ways to connect that research more visibly and meaningfully to the needs of practitioners and policymakers in these fields?

Strengthening and maintaining links between academic research and practice/policy is important to ensuring that academic research is credible, relevant and useful.<sup>147</sup> Daggers and Nicholls found very limited overlap between the worlds of academics and practitioners in the field of social impact investing.<sup>148</sup> Of 261 practitioner reports they surveyed, only 15 percent had at least one author based in an academic institution.<sup>149</sup> This lack of overlap is likely more pronounced for legal scholars, sometimes even

<sup>/</sup>homepage/productinformation.html [https://perma.cc/8D3V-MUDU]. Another example is the Northwestern University Law Review, a student managed journal that has started publishing an annual issue "dedicated to empirical legal scholarship." Its first empirical issue was published in spring 2019. Reviewers include empirically trained members of the Northwestern Pritzker School of Law and American Bar Foundation faculties. *See For Authors*, NW. U. L. REV., https:// northwestern-university-law-review.scholasticahq.com/for-authors [https://per ma.cc/YGX7-64FD].

<sup>&</sup>lt;sup>145</sup> Barry Friedman, *Fixing Law Reviews*, 67 DUKE L.J. 1297, 1308–09 (Apr. 2018) (discussing that, absent special training or expert knowledge, law students are not able to properly analyze empirical interdisciplinary scholarship).

<sup>&</sup>lt;sup>146</sup> Again, this is not an issue unique to legal scholarship that is focused on social entrepreneurship or impact investing, but lack of suitable publication outlets can constrain and impact not only the amount but also the direction that legal scholarship will take in these fields going forward.

<sup>&</sup>lt;sup>147</sup> UNSIF Research Council, *supra* note 40, at 4.

<sup>&</sup>lt;sup>148</sup> 2016 Landscape Report, supra note 25, at 8.

 $<sup>^{149}</sup>$  Id. at 16.

in reports focused on policy and regulatory recommendations.<sup>150</sup> Accordingly, to the extent strengthening and maintaining links between academic research and practice/policy are important for advancing finance-oriented academic scholarship, improving these links may be even more important to fostering legal scholarship.

There are several steps that could be taken to ensure that legal scholarship evolves with a more practice and policy orientation: (1) improve legal scholars' access to data and outlets for publication of empirically grounded and/or interdisciplinary research; (2) develop communities where legal scholars can discuss how to create research agendas that are groundbreaking and fieldbuilding; (3) promote knowledge dissemination and research between law professors and their law students; (4) encourage more interdisciplinary research, writing, and teaching with other academic disciplines that are actively engaged in the fields of social entrepreneurship and impact investing; (5) promote pioneering legal scholarship agendas addressing whitespaces, rather than retreading existing scholarship; and (6) engage with mainstream corporate law, capital market regulation, and finance scholars through conferences, scholarships and collaborations.

First is to improve legal scholars' access to data so that they can engage in more empirical research, and to find more outlets for publishing that research.<sup>151</sup> There are examples of this taking place already, but much more could be done. At the risk of being

<sup>&</sup>lt;sup>150</sup> For example, it is worth noting the conspicuous absence of legal input into the GIIN's Roadmap for the Future of Impact Investing: Reshaping Financial *Markets*. A review of the organizations consulted (Appendix II) shows one law firm, Orrick, Herrington & Sutcliffe, was consulted. No law schools were consulted. In contrast, a number of business schools and related institutes were involved in contributing to this report that makes policy and action recommendations, including Bertha Centre for Social Innovation and Entrepreneurship, University of Cape Town Graduate School of Business; Booth School of Business, University of Chicago; Center for the Advancement of Social Entrepreneurship, Duke University Fuqua School of Business; Harvard Business School, Harvard University; Institute for Responsible Investing, Harvard University; Said Business School, Oxford University; and Wharton School, University of Pennsylvania. Roadmap for the Future of Impact Investing: Reshaping Financial Markets, GLOBAL IMPACT INVESTING NETWORK (Mar. 20, 2018), https://thegiin.org/assets /GIIN\_Roadmap%20for%20the%20Future%20of%20Impact%20Investing.pdf [https://perma.cc/TRY9-EFCL].

<sup>&</sup>lt;sup>151</sup> At the June 2018 Legal Scholars Convening at NYU, several attendees made this point (notes on file with authors).

overly self-referential, both authors produce data-driven scholarship.<sup>152</sup> Anne Tucker's research has built a database of impact investment contract terms with access to legal documents collected by the Wharton Social Impact Initiative.<sup>153</sup> Research on impact investment contract terms can refute some claims of greenwashing and reveal how the insertion of impact changes the structure (and outcomes) of deals.<sup>154</sup> Similarly, Deborah Burand's scholarship uses a database of social impact bond contracts housed at the Nonprofit Finance Fund to track the evolution of the governance provisions found in the documentation for many of the social impact bonds launched in the United States between 2012 and 2017.<sup>155</sup> Finding suitable publication outlets for empirical research is, of course, not an issue limited to legal scholarship in the fields of social enterprise and impact investing.<sup>156</sup> Yet it underscores the importance of taking a more deliberate approach to creating opportunities for interdisciplinary collaborations.

Second, developing more convenings where legal scholars can come together to discuss how their research agendas are responding to and contributing to developments in these fields would advance the role of legal scholarship. Law faculty are hungry for this engagement.<sup>157</sup> More than 85 percent of Grunin Center survey responses indicated that faculty scholarship in these fields would be improved by the opportunity to participate in symposiums dedicated to topics about social enterprise and impact investing.<sup>158</sup> A

<sup>154</sup> See, e.g., Christopher Geczy et al., Contracts with Benefits: The Implementation of Impact Investing, SSRN 26, (Oct. 26, 2018), https://ssrn.com /abstract=3159731 [https://perma.cc/8ZHX-E8J2].

<sup>155</sup> See Projects, supra note 152; see also Dana Archer-Rosenthal, A Comparative Analysis of the First 10 Pay for Success Projects in the United States, PAY FOR SUCCESS: THE FIRST GENERATION (Nonprofit Finance Fund, Apr. 2016).

<sup>&</sup>lt;sup>152</sup> See Wired Wharton Impact Research & Evaluation Database, WHARTON U. OF PA., https://socialimpact.wharton.upenn.edu/research-reports/wired/ [https://perma.cc/KA5Y-PMAE]; see also Projects, NONPROFIT FINANCE FUND: PAY FOR SUCCESS, https://payforsuccess.org/projects/ [https://perma.cc/7F7Y-MRAN].

<sup>&</sup>lt;sup>153</sup> Anne Tucker is Affiliated Research Faculty with the Wharton Social Impact Initiative at The University of Pennsylvania and works on building a database of impact investment and social enterprise contracting terms through the Wharton Impact Research & Evaluation Database. *Wired Wharton Impact Research & Evaluation Database, supra* note 152.

<sup>&</sup>lt;sup>156</sup> See supra notes 144–50.

 <sup>&</sup>lt;sup>157</sup> Mapping the State of Social Enterprise, supra note 13.
 <sup>158</sup> Id.

related finding that our literature review highlights is the power of law journal–sponsored symposia to spur more research and writing in these fields.<sup>159</sup> This suggests that, in addition to encouraging more such symposia, specialty journals focused on these fields would add value.

Building and strengthening the community of legal scholars in these fields while bridging the divide between legal practitioners and legal scholars is another crucial step. Early actors in the field, such as the Grunin Center,<sup>160</sup> endeavor to do this by hosting events focused on practitioners and academics alike.<sup>161</sup> Another notable conference sponsored by a law school that brings together law professors to engage with practitioners and share their scholarship is the annual conference on social entrepreneurship held each spring at the University of Missouri–Kansas City.<sup>162</sup> Another example from farther afield is the academic sidecar conference that takes place alongside the ESELA (formerly called the European Social Enterprise Law Association, now called ESELA—The Legal Network for Social Impact) annual conference in Europe each spring.<sup>163</sup>

Promoting engagement of law professors with their students on topics of social enterprise and impact investing is the third step.

<sup>161</sup> For example, the Grunin Center now hosts an annual convening of legal scholars that is held immediately after a larger, more practitioner-oriented conference on "Legal Issues in Social Entrepreneurship and Impact Investing—in the US and Beyond." The first Legal Scholars Convening, which took place in June 2018, was attended by 26 legal scholars. The definition of legal scholars for these Grunin Center convenings is broad and includes law faculty, fellows and practitioners who are writing and publishing in law journals about these fields. *See Legal Scholars Convening*, GRUNIN CTR. FOR L. AND SOC. ENTREPRENEURSHIP N.Y.U., http://www.law.nyu.edu/centers/grunin-social-entrepreneur ship/events/scholars-convening [https://perma.cc/ABA2-M9Y3].

<sup>162</sup> See Annual Midwest Symposium on Social Entrepreneurship, U. OF MO. KAN. CITY, https://law.umkc.edu/mwse/schedule/ [https://perma.cc/7LL4-PGZV].

<sup>163</sup> See Events The Impact Revolution: The Role of Law and Lawyers, ESELA ANN. CONF., https://esela.eu/events/esela-annual-conference-2019 [https://perma.cc/QB5K-6LZ4].

<sup>&</sup>lt;sup>159</sup> See, e.g., supra note 54 and accompanying text describing our finding that law journals channel and spur research through symposia and special issues dedicated to social enterprise and impact investing.

<sup>&</sup>lt;sup>160</sup> Other needs identified by surveyed faculty include scholarship recognition, more law journals dedicated to these fields, an AALS-sponsored section focused on these fields, and writing workshops.

Education engagement can range from traditional courses to expanding experiential course offerings where law students represent social entrepreneurs and/or impact investors. Teaching tools for faculty interested in embedding themes of social entrepreneurship and/or impact investing in their classrooms would facilitate new or the expansion of existing course offerings.<sup>164</sup> Clinical law professors are another obvious key to bridging the practitioner/legal academic divide and engaging with students.<sup>165</sup> As of the spring of 2018, at least twenty-seven law schools in the United States (representing thirty transactional law clinics) serve clients who self-identify as either social enterprises or impact investors.<sup>166</sup> While the areas of legal advice provided by transactional clinics vary, there are practice areas common to many of these clinics.<sup>167</sup> Nearly all provide legal advice to social enterprises/impact investors about formation/choice of entity, contracts/agreements, and

<sup>164</sup> One initiative taking shape at NYU Law School is the creation of a legal library of case studies and other teaching tools for use by law professors interested in teaching in these fields—either in a law classroom or in an interdisciplinary classroom with professors from business or policy. A first step in this direction is the creation of an interdisciplinary case study focusing on impact investment vehicles that blend capital with varying return expectations. This case study, which is being funded by the Omidyar Network, will focus on the MicroBuild Fund, a demonstration impact fund sponsored by Habitat for Humanity International that draws on blended capital to spur housing microfinance globally. *See* OMIDYAR NETWORK, https://www.omidyar.com/investees /grunin-center-law-and-social-entrepreneurship [https://perma.cc/3DZ4-8YUN].

<sup>165</sup> See Deborah Burand et al., Clinical Collaborations: Going Global to Advance Social Entrepreneurship, 20 INT'L J. CLINICAL LEGAL EDUC. 499, 504 (2014); Alicia E. Plerhoples, Representing Social Enterprise, 20 CLINICAL L. REV. 215, 255 (2013) (describing how her clinic at Georgetown deliberately focuses on representing social enterprises).

<sup>166</sup> See Mapping the State of Social Enterprise, supra note 13, at 17; see also Deborah Burand, Panel Presentation, Business as Unusual: Clinical Presentation of Social Entrepreneurs and Impact Investors, Transactional Clinical Conference, CHI.-KENT BLOGS (Apr. 2018), http://blogs.kentlaw.iit.edu/2018tcc /files/2018/04/Presentation-Burand.pdf [https://perma.cc/CJR4-FYHF] (providing early survey results and noting that social enterprises/impact investors represent a relatively small percentage of these transactional clinics' overall clientele (1–10 percent of 12 clinics' clientele, 11–25 percent of 7 clinics' clientele), but four clinics have made social enterprises/impact investors the focus of their transactional clinics' clientele (over 75 percent of their clinics' clientele)).

 $^{167}$  Id.

governance.<sup>168</sup> And many (twenty-five of these surveyed transactional clinics) provide legal advice about intellectual property issues.<sup>169</sup> All of these practice areas could prove fruitful to informing legal scholarship that is grounded in the experiences of social entrepreneurs and impact investors.

Further, joint research projects in seminars, independent studies, and student notes are additional ways to enhance educational engagement. An example of how such research collaborations can take place is found in the Social Enterprise Law Tracker hosted by the Grunin Center at NYU Law.<sup>170</sup> The Social Enterprise Law Tracker is a student-developed visual representation of social enterprise forms available across the United States.<sup>171</sup> Students publish an annual companion report analyzing developments and trends observed in the course of recording the evolution of social enterprise statutes in the Tracker.<sup>172</sup> Student interest in these fields underscores the need for more engagement. In the course of researching articles for our literature review, we found nearly 90 law student notes focusing on topics in the fields of social enterprise and impact investing.<sup>173</sup> In retrospect, this finding

 $^{171}$  Id.

<sup>173</sup> In our literature review, we identified 88 student notes written on our primary search terms demonstrating students' interest in these fields (notes on file with authors).

 $<sup>^{168}</sup>$  Id.

 $<sup>^{169}</sup>$  Id.

<sup>&</sup>lt;sup>170</sup> See About, SOCIAL ENTERPRISE LAW TRACKER, https://www.socentlaw tracker.org/#/map [https://perma.cc/LT4F-E6SR]. A future development that could be useful to legal scholars intent on grounding their research about social enterprise in empirical data is the database being created by the B-Lab with Wharton Business School that will include anonymized data about 90,000 corporations that have self-identified as mission-oriented companies (many of which are certified B-corporations).

<sup>&</sup>lt;sup>172</sup> Mapping the State of Social Enterprise, supra note 13. Three to four law students are recruited each year to update and analyze developments in the social enterprise laws being enacted across the United States. The current focus of the Social Enterprise Law Tracker is the choice of legal forms available throughout the United States for organizations that seek to house social entrepreneurial activities in a corporate form. Over time, the Social Enterprise Law Tracker is expected to expand in both the scope of laws tracked and the jurisdictions covered. The data entered by law students about the state of social enterprise laws is presented in a visual, map form online, making it accessible to the public at large.

should not be surprising given the strong interest of millennials in working for or investing in businesses that advance social goals.<sup>174</sup>

Encouraging more interdisciplinary research and writing in these fields is the fourth step. Attending conferences hosted by academics from other disciplines beyond the law may be one avenue.<sup>175</sup> Relatedly, law school–sponsored conferences on social enterprise and impact investment could invite participation by academics from disciplines outside of the law. Similarly, legal scholars also could be encouraged (and rewarded) to publish in peer-reviewed journals from other disciplines. For example, competitive research grants and prizes could be created to catalyze new research and provide a forum for a wider group of interested parties to collaborate and critique research.

Fifth, impact investment and other sources of capital streams for social entrepreneurs are underexplored topics generally, especially compared to social entrepreneurship scholarship focused on entity formation. See the table below for a summary of topical whitespaces.<sup>176</sup> Under the broad umbrella of impact and finance, impact bonds (and other forms of pay-for-success and pay-for-performance financings) is a clear whitespace.<sup>177</sup> Another is impact measurements. Eleven percent of the articles discussed this secondary theme, which is not reflective of the energy and focus of practitioners and industry on impact measurements.<sup>178</sup>

<sup>176</sup> Term frequencies and percentages are listed in Appendix A.

 $<sup>^{174}</sup>$  See 2018 Deloitte Millennial Survey, supra note 10.

<sup>&</sup>lt;sup>175</sup> The following are recurring non-legal conferences that one or more of the authors have attended in recent years: Winter Innovation Summit, hosted by Sorenson Impact Center at the David Eccles School of Business, The University of Utah; Skoll World Forum on Social Entrepreneurship, hosted by Said Business School at the University of Oxford; Impact and Sustainable Finance Faculty Consortium Convening, hosted by Kellogg School of Management at Northwestern University; International Social Innovation Research Conference (university hosts vary from year to year).

 $<sup>^{177}</sup>$  Id.

<sup>&</sup>lt;sup>178</sup> See, e.g., Patsy Doerr, Four Ways Social Impact Will Affect Businesses in 2019, FORBES (Jan. 14, 2019) (discussing the evolution to standardize and make transparent social impact measurements); see also Social Impact Investment 2019: The Impact Imperative for Sustainable Development, OECD, (Jan. 19, 2019), http://www.oecd.org/development/social-impact-investment-2019-9789 264311299-en.htm [https://perma.cc/GT9C-F8BA] (demonstrating the Organisation for Economic Co-operation and Development (OECD), lists the underdevelopment of impact measurement practices as a crucial barrier for social finance and key initiative for 2019).

Similarly, social finance broadly is a whitespace in our literature review with few articles focusing on the related topics of social finance generally, blended finance, development finance, community finance and cooperative finance. Greater adoption of specific market interventions providing capital to social (and other) entrepreneurs like microfinance and crowdfunding may motivate additional research. Finally, comparative approaches to social enterprise and impact investment, specifically as it relates to investment manager fiduciary duties, corporate purposes, choice of entity rules, corporate governance, and public/private partnerships will be both fruitful avenues for future scholarship as well as significant contributions to the field.

Legal Scholarship Whitespaces—by Topic

Impact investment & related terms (i.e., green investments, impact measurement, etc.)

Impact bonds & related term (i.e., pay-for-success or pay-forperformance financings)

Social finance (including development, blended, community, & cooperative finance)

Despite fear of stating the obvious, there is much to be gained by encouraging legal scholars interested in social entrepreneurship and impact investing to remain in active dialogue with their academic colleagues who are addressing the changing fields of corporate law, capital markets regulation and finance more generally, and are reexamining the role of business in society more specifically.<sup>179</sup> These practice developments, which reflect more holistic expectations about the roles business and capital should play in society, are shaping legal scholarship as old assumptions

<sup>&</sup>lt;sup>179</sup> See, e.g., Stephen J. Choi et al. Does Majority Voting Improve Accountability? 83 U. CHI. L. REV. 1119, 1120–21, 1174–75 (2016); John C. Coffee, The Wolf at the Door: The Impact of Hedge Fund Activism on Corporate Governance, 1 J. CORP. L. 1, 2, 6 (2015); Cynthia A. Williams & John M. Conley, Trends in the Social [Ir]responsibility of American Multinational Corporations: Increased Power, Diminished Accountability, 25 FORDHAM ENVIR. L. REV. 46, 46–47, 83 (2013).

about the purpose of corporations and the capital that fuels them give way to a new way of thinking.<sup>180</sup>

Further, just as there are issues of relevance in legal scholarship arising from more mainstream scholarship about corporate and finance developments to the fields of social entrepreneurship and impact investing, so too can legal scholarship about social entrepreneurship and impact investing inform the research and scholarship of our more mainstream-oriented colleagues.<sup>181</sup> For example, legal scholars writing about the fields of social entrepreneurship or impact investing may unearth and examine corporate and investor behaviors that represent a new way of doing business, unlike any seen before.<sup>182</sup> Teasing out those differences and analyzing their consequences may have profound benefits that go far beyond the fields of social entrepreneurship and impact investing.

## CONCLUSION

Our legal literature review catalogues 260 articles on social enterprise and impact investing published between 2007 and 2017—the first decade of impact investing. In doing so, we identify the main contributions that legal scholarship has made to these fields and whitespaces where future research could be useful, particularly in the areas of impact investing, capital streams for social entrepreneurs, transactions, and finance generally. Aside from creating a map of where legal scholarship in these fields has been, we articulate clear needs for the future direction of legal scholarship. What is needed is legal scholarship that shares one or more of these characteristics:

1. *Practice-oriented scholarship* (building scholarship that is field-building and of practical import to policy-makers and practitioners);

<sup>&</sup>lt;sup>180</sup> See, e.g., LYNN STOUT ET AL., CITIZEN CAPITAL: HOW A UNIVERSAL FUND CAN PROVIDE INFLUENCE AND INCOME TO ALL 113–15 (Berrett-Koehler Publishers 2019); LYNN STOUT, THE SHAREHOLDER VALUE MYTH: HOW PUTTING SHAREHOLDERS FIRST HARMS INVESTORS, CORPORATIONS, AND THE PUBLIC (2012).

<sup>&</sup>lt;sup>181</sup> See, e.g., Tina Saebi et al., Social Entrepreneurship Research: Past Achievements and Future Problems, 45 J. OF MGMT. 70, 88–89 (Jan. 2019).

<sup>&</sup>lt;sup>182</sup> See, e.g., DANA BRAKMAN REISER & STEVEN A. DEAN, SOCIAL ENTER-PRISE LAW: TRUST, PUBLIC BENEFIT AND CAPITAL MARKETS (Oxford Univ. Press 2017).

- 2. *Empirical scholarship* (creating scholarship that is grounded in data and experience);
- 3. Collaborative scholarship (undertaking scholarship that builds on and contributes to the legal scholarship being undertaken by our legal colleagues who are examining the evolution of more mainstream corporate and investor behaviors and expectations);
- 4. Conceptual scholarship (developing scholarship that contributes to shared terminology and creates conceptual frameworks for normative analysis about developments in these fields);
- 5. Comparative scholarship (organizing scholarship that deliberately crosses jurisdictional boundaries (within the United States and beyond) to compare and contrast varying legal and regulatory approaches to social entrepreneurship and impact investing); and
- 6. *Interdisciplinary scholarship* (conducting scholarship that engages academics from multiple disciplines to shed light on field developments and directions).

Finally, we see need to continue to track the development of legal scholarship in the fields of social enterprise and impact investing as separate and distinct from other fields of legal inquiry. We come to this conclusion because this is a time of significant experimentation in these nascent fields-across and within jurisdictions. Accordingly, there is much to be gained by focusing on social entrepreneurship and impact investing as fields deserving of legal scholarship in their own right. Over time, however, there may be cause to reassess this distinction, particularly if social entrepreneurship and impact investing truly "go mainstream." At that point, we may find that legal scholarship in the fields of social entrepreneurship and impact investing also must become more mainstream, gathering the attention of legal scholars from a range of fields, including, but not necessarily limited to, those active in the fields of business law, capital markets regulation, and finance more generally. Until that time, however, there is much to be gained by tracking the ways in which legal scholarship is supporting the maturation, proliferation and advancement of the fields of social enterprise and impact investing.

## APPENDIX A: BIBLIOGRAPHY OF SURVEYED ARTICLES

- 1. John Tyler, Evan Absher, Kathleen Garman & Anthony Luppino, Producing Better Mileage: Advancing the Design and Usefulness of Hybrid Vehicles for Social Business Ventures, 33 QUINNIPIAC L. REV. 235 (2015).
- 2. Max Liang, Brian Mansberger & Andrew C. Spieler, *An Overview of Social Impact Bonds*, 13 J. INT'L BUS. & L. 267 (2014).
- 3. J. Haskell Murray, Choose Your Own Master: Social Enterprise, Certifications, and Benefit Corporation Statutes, 2 AM. U. BUS. L. REV. 1 (2012).
- 4. Sarah Dadush, *Regulating Social Finance: Can Social Stock Exchanges Meet the Challenge?*, 37 U. PA. J. INT'L L. 139 (2015).
- 5. Rebecca Leventhal, *Effecting Progress: Using Social Impact* Bonds to Finance Social Services, 9 N.Y.U. J.L. & BUS. 511 (2013).
- 6. Ana Demel, Second Thoughts on Social Impact Bonds, 9 N.Y.U. J.L. & BUS. 503 (2013).
- 7. Mystica M. Alexander, A Comparative Look at the International Approaches to Social Enterprise: Public Policy, Investment Structure, and Tax Incentives, 7 WM. & MARY POL'Y REV. 1 (2016).
- 8. Ranajoy Basu & Aaron Bourke, Social Impact Investing: The Growing Trend of Financing for Good, 8 J. INT'L BANKING & FIN. L. 483A (2016).
- 9. David H. Webber, Is "Pay-to-Play" Driving Public Pension Fund Activism in Securities Class Actions? An Empirical Study, 90 B.U. L. REV. 2031 (2010).
- 10. Orly Mazur, Social Impact Bonds: A Tax-Favored Investment?, 9 COLUM. J. TAX L. 141 (2017).
- 11. Berryl Claire Asiago, Fact or Fiction: Harmonising and Unifying Legal Principles of Local Content Requirements, 3 J. ENERGY & NAT. RESOURCES L. 337 (2016).
- 12. Josephine M. Balzac, Corporate Responsibility: Promoting Climate Justice Through the Divestment of Fossil Fuels and Socially Responsible Investment, 47 ENVTL. L. REP. NEWS & ANALYSIS 10151 (2017).
- 13. Deborah Burand, Contracting for Impact: Embedding Social and Environmental Impact Goals into Loan Agreements, 13 N.Y.U. J.L. & BUS. 775 (2017).
- 14. Deborah Burand, *Globalizing Social Finance: How Social Impact Bonds and Social Impact Performance Guarantees Can Scale Development*, 9 N.Y.U. J.L. & BUS. 447 (2013).
- Deborah Burand, New Directions in Community Lawyering, Social Entrepreneurship, and Dispute Resolution: Resolving Impact Investment Disputes: When Doing Good Goes Bad, 48 WASH. U. J.L. & POL'Y 55 (2015).

- 16. Orly Mazur, *Taxing Social Impact Bonds*, 20 FLA. TAX REV. 431 (2017).
- Jennifer Miller Oertel, Paul P. Freddolino & Donna Freddolino, Proving That They Are Doing Good: What Attorneys and Other Advisers Need to Know about Program Assessment, 59 WAYNE L. REV. 693 (2013).
- 18. Lorne Sossin & Devon Kapoor, Creating Opportunities: A Vision for the Future: Social Enterprise, Law & Legal Education, 54 OSGOODE HALL L.J. 997 (2017).
- 19. Edward Chaney, Commerciality, Charter School Management Organizations, and Social Enterprise, 27 TAX'N EXEMPTS 03 (2016).
- 20. Ben Notterman, Leveraging Civil Legal Services: Using Economic Research and Social Impact Bonds to Close the Justice Gap, 40 HARBINGER 1 (2015).
- 21. Etienne C. Toussaint, Incarceration to Incorporation: Economic Empowerment for Returning Citizens Through Social Impact Bonds, 25 J. AFFORDABLE HOUSING & COMMUNITY DEV. L. 61 (2016).
- 22. Michael A. Hacker, Profit, People and Profit: Holding Benefit Corporations Accountable to Intended Beneficiaries, 57 B.C. L. REV. 1747 (2016).
- 23. J. Haskell Murray, An Early Report on Benefit Reports, 18 W. VA. L. REV. 25 (2015).
- 24. Justin Blount & Kwabena Offei-Danso, *The Benefit Corporation: A Questionable Solution to a Non-Existent Problem*, 44 ST. MARY'S L.J. 617 (2013).
- 25. Joseph Yockey, *Does Social Enterprise Law Matter*?, 66 ALA. L. REV. 767 (2014).
- 26. Dana Brakman Reiser, *Benefit Corporations—A Sustainable Form of Organization?*, 46 WAKE FOREST L. REV. 591 (2011).
- 27. Dana Brakman Reiser, Blended Enterprise and the Dual Mission Dilemma, 35 VT. L. REV. 105 (2010).
- Alina S. Ball, Social Enterprise Governance, 18 U. PA. J. BUS. L. 919 (2016).
- 29. Ronnie Cohen & Gabriele Lingenfelter, Money Isn't Everything: Why Public Benefit Corporations Should Be Required to Disclose Non-Financial Information, 42 DEL. J. CORP. L. 115 (2017).
- Matthew J. Dulac, Sustaining The Sustainable Corporation: Benefit Corporations and the Viability of Going Public, 104 GEO. L.J. 171 (2015).
- 31. Ofer Eldar, *The Role of Social Enterprise and Hybrid Organizations*, 2017 COLUM. BUS. L. REV. 92 (2017).

- 32. Susan N. Gary, Values and Value: University Endowments, Fiduciary Duties, and ESG Investing, 42 J.C. & U.L. 247 (2016).
- 33. Alex Gorman, Exit vs. Voice: A Comparison of Divestment and Shareholder Engagement, 72 N.Y.U. ANN. SURV. AM. L. 113 (2017).
- 34. Virginia Harper Ho, *Risk-Related Activism: The Business Case* for Monitoring Nonfinancial Risk, 41 J. CORP. L. 647 (2016).
- 35. J. Haskell Murray, Adopting Stakeholder Advisory Boards, 54 AM. BUS. L.J. 61 (2017).
- J. Haskell Murray, Social Enterprise And Investment Professionals: Sacrificing Financial Interests?, 40 SEATTLE U. L. REV. 765 (2017).
- J. Haskell Murray, *The Social Enterprise Law Market*, 75 MD.
   L. REV. 541 (2016).
- 38. Alicia E. Plerhoples, Nonprofit Displacement and the Pursuit of Charity Through Public Benefit Corporations, 21 LEWIS & CLARK L. REV. 525 (2017).
- Benjamin J. Richardson, Universities Unloading on Fossil Fuels: The Legality of Divesting, 10 CARBON & CLIMATE L. REV. 62 (2016).
- 40. Dr. Benedict Sheehy, *Private and Public Corporate Regulatory* Systems: Does CSR Provide a Systemic Alternative to Public Law?, 17 U.C. DAVIS BUS. L.J. 1 (2016).
- 41. Beate Sjåfjell, Heidi Rapp Nilsen & Benjamin J. Richardson, Investing in Sustainability or Feeding on Stranded Assets? The Norwegian Government Pension Fund Global, 52 WAKE FOREST L. REV. 949 (2017).
- 42. Edward A. Zelinsky, *The Continuing Battle Over Economically Targeted Investments: An Analysis of the Department of Labor's Interpretive Bulletin 2015-01*, 2016 CARDOZO L. REV. DE-NOVO 197 (2016).
- 43. Joseph W. Yockey, Using Form to Counter Corruption: The Promise of the Public Benefit Corporation, 49 U.C. DAVIS L. REV. 623 (2015).
- 44. Maximilian Martin, *Making Impact Investible* (Impact Economy, Working Papers Vol. 4, 2013).
- 45. Karen E. Wilson, Filipe Silva & Dominic Richardson, Social Impact Investment: Building the Evidence Base, OECD (2015).
- 46. Maximilian Martin, Understanding the True Potential of Hybrid Financing Strategies for Social Entrepreneurs (Impact Economy, Working Papers Vol. 2, 2011).
- 47. Sean W. Brownridge, A Wolf in Sheep's Clothing: UNOCAL and the Defensive Mechanism Hidden in Corporate Benefit Purpose, 60 VILL. L. REV. 903 (2015).

- 48. Robert T. Esposito, Charitable Solicitation Acts: Maslow's Hammer for Regulating Social Enterprise, 11 N.Y.U. J.L. & BUS. 463 (2015).
- 49. Brett H. McDonnell, *Benefit Corporations and Public Markets: First Experiments and Next Steps*, 40 SEATTLE U. L. REV. 717 (2017).
- 50. Justin Blount & Patricia Nunley, Social Enterprise, Corporate Objectives, and the Corporate Governance Narrative, 52 AM. BUS. L.J. 201 (2015).
- 51. Jonathan Brown, When Social Enterprises Fail, 62 VILL. L. REV. 27 (2017).
- 52. Robert T. Esposito, The Social Enterprise Revolution in Corporate Law: A Primer on Emerging Corporate Entities in Europe and the United States and the Case for the Benefit Corporation, 4 WM. & MARY BUS. L. REV. 639 (2013).
- 53. Lloyd Hitoshi Mayer & Joseph R. Ganahl, *Taxing Social Enterprise*, 66 STAN. L. REV. 387 (2014).
- 54. Brett McDonnell, Benefit Corporations and Strategic Action Fields or (The Existential Failing of Delaware), 39 SEATTLE U. L. REV. 263 (2016).
- 55. J. Haskell Murray, Social Enterprise Innovation: Delaware's Public Benefit Corporation Law, 4 HARV. BUS. L. REV. 345 (2014).
- 56. Sean W. Brownridge, Canning Plum Organics: The Avant-Garde Soup Company Acquisition and Delaware Public Benefit Corporations Wandering Revlon-Land, 39 DEL. J. CORP. L. 703 (2015).
- 57. Rugger Burke, Sustainability in the Boardroom: Reconsidering Fiduciary Duty Under Revlon in the Wake of Public Benefit Corporation Legislation, 8 VA. L. & BUS. REV. 59 (2014).
- 58. Jennifer Dasari, Recognizing Social Entrepreneurship: Minnesota Embraces the Public Benefit Corporation, BENCH & B. MINN. 18 (2014).
- 59. Paul B. Miller & Andrew S. Gold, *Fiduciary Governance*, 57WM. & MARY L. REV. 513 (2015).
- 60. Marc S. Moore, *A Necessary Social Evil: The Indispensability of the Shareholder Value Corporation*, 40 SEATTLE U. L. REV. 427 (2017).
- 61. Steve A. Peirce, Adding "Public Benefit" to the Bankruptcy Mix Raises Thorny Issues, 61 FED. LAW. 10 (2014).
- 62. Alicia E. Plerhoples, *Delaware Public Benefit Corporations 90* Days Out: Who's Opting In?, 14 U.C. DAVIS BUS. L.J. 247 (2014).
- 63. Dana Brakman Reiser & Steven A. Dean, *Financing the Benefit Corporation*, 40 SEATTLE U. L. REV. 793 (2017).

- 64. Leo E. Strine, Jr., Making It Easier for Directors to "Do the Right Thing"?, 4 HARV. BUS. L. REV. 235 (2014).
- 65. Kevin V. Tu, Socially Conscious Corporations and Shareholder Profit, 84 GEO. WASH. L. REV. 121 (2016).
- 66. Joseph W. Yockey, *The Compliance Case for Social Enterprise*, 4 MICH. BUS. & ENTREPRENEURIAL L. REV. 1 (2014).
- 67. David G. Yosifon, Opting out of Shareholder Primacy: Is the Public Benefit Corporation Trivial?, 41 DEL. J. CORP. L. 461 (2017).
- David G. Yosifon, The Social Relations of Consumption: Corporate Law and the Meaning of Consumer Culture, 2015 B.Y.U. L. REV. 1309 (2015).
- 69. Mystica M. Alexander, *Benefit Corporations—The Latest Development in the Evolution of Social Enterprise: Are They Worthy of a Taxpayer Subsidy?*, 38 SETON HALL LEGIS. J. 219 (2014).
- 70. Anthony Page, New Corporate Forms and Green Business, 37
   WM. & MARY ENVTL. L. & POL'Y REV. 347 (2013).
- 71. Alicia E. Plerhoples, Social Enterprise as Commitment: A Roadmap, 48 WASH. U. J.L. & POL'Y 89 (2015).
- Dana Brakman Reiser & Steven A. Dean, Hunting Stag with FLY Paper: A Hybrid Financial Instrument for Social Enterprise, 54 B.C. L. REV. 1495 (2013).
- 73. Dana Brakman Reiser, *The Next Big Thing: Flexible Purpose Corporations*, 2 AM. U. BUS. L. REV. 55 (2012).
- 74. Dana Brakman Reiser, *Regulating Social Enterprise*, 14 U.C. DAVIS BUS. L.J. 231 (2014).
- 75. John Tyler, Analyzing Effects and Implications of Regulating Charitable Hybrid Forms as Charitable Trusts: Round Peg and a Square Hole?, 9 N.Y.U. J.L. & BUS. 535 (2013).
- 76. Stuart R. Cohn & Stuart D. Ames, Now It's Easier Being Green: Florida's New Benefit and Social Purpose Corporations, 88 FLA. B.J. 38 (2014).
- 77. Eric H. Franklin, A Rational Approach to Business Entity Choice, 64 U. KAN. L. REV. 573 (2016).
- 78. Shlomit Azgad-Tromer, *The Virtuous Corporation: On Corporate Social Motivation and the Law*, 19 U. PA. J. BUS. L. 341 (2017).
- 79. Hope M. Babcock, Corporate Environmental Social Responsibility: Corporate "Greenwashing" or a Corporate Culture Game Changer?, 21 FORDHAM ENVTL. L. REV. 1 (2010).
- 80. Jonathan Barrett, Should New Zealand Adopt Hybrid Social Enterprise Legislation?, 19 NZBLQ 253 (2013).
- 81. Mark S. Blodgett, Linda J. Melconian & Jason H. Peterson, Social Enterprise: Reaffirming Public Purpose Governance Through Shared Value, 16 J. BUS. & SEC. L. 305 (2016).

- 82. J. William Callison, *Benefit Corporations, Innovation, and Statutory Design*, 26 REGENT U. L. REV. 143 (2014).
- 83. J. William Callison, Putting New Sheets on a Procrustean Bed: How Benefit Corporations Address Fiduciary Duties, the Dangers Created, and Suggestions for Change, 2 AM. U. BUS. L. REV. 85 (2012).
- 84. Joan MacLeod Heminway, To Be or Not To Be (A Security): Funding For-Profit Social Enterprises, 25 REGENT U. L. REV. 299 (2013).
- 85. Tamara C. Belinfanti, *Contemplating the Gap-Filling Role of Social Intraprenuership*, 94 OR. L. REV. 67 (2015).
- 86. J. William Callison & Allan W. Vestal, The L3C Illusion: Why Low-Profit Limited Liability Companies Will Not Stimulate Socially Optimal Private Foundation Investment in Entrepreneurial Ventures, 35 VT. L. REV. 273 (2010).
- 87. Aaron K. Chatterji & Barak D. Richman, Understanding the "Corporate" in Corporate Social Responsibility, 2 HARV. L. & POL'Y REV. 33 (2008).
- 88. William H. Clark, Jr. & Elizabeth K. Babson, *How Benefit Corporations are Redefining the Purpose of Business Corporations*, 38 WM. MITCHELL L. REV. 817 (2012).
- 89. Casey B. Cox & Beers Mallers, *Benefit Corporations in Indiana:* "Social Impact Investment", 59 RES GESTAE 13 (2015).
- 90. Michael E. Cummings & Hans Rawhouser, Lawyers and Bar Associations as Influencers in the Negotiated Landscape of Social-Business Hybridization, 17 WYO. L. REV. 457 (2017).
- 91. Joel C. Dobris, A Letter about Investing to a New Foundation Trustee, with Some Focus on Socially Responsible Investing, 34 ACTEC J. 234 (2009).
- 92. Joel C. Dobris, *SRI—Shibboleth or Canard (Socially Responsible Investing, That Is)*, 42 REAL PROP. PROB. & TR. J. 755 (2008).
- 93. Leslie Dougherty, Putting Poverty in Museums: Strategies to Encourage the Creation of the For-Profit Social Business, 29
  B.C. THIRD WORLD L.J. 357 (2009).
- 94. Susan N. Gary, Is It Prudent to Be Responsible? The Legal Rules for Charities That Engage in Socially Responsible Investing and Mission Investing, 6 NW. J.L. & SOC. POL'Y. 106 (2011).
- 95. Christopher Geczy, Jessica S. Jeffers, David K. Musto & Anne M. Tucker, In Pursuit of Good & Gold: Data Observations of Employee Ownership & Impact Investment, 40 SEATTLE U. L. REV. 555 (2017).
- 96. Christopher Geczy, Jessica S. Jeffers, David K. Musto & Anne M. Tucker, *Institutional Investing When Shareholders Are Not Supreme*, 5 HARV. BUS. L. REV. 73 (2015).

- 97. Joseph Karl Grant, When Making Money and Making a Sustainable and Societal Difference Collide: Will Benefit Corporations Succeed or Fail?, 46 IND. L. REV. 581 (2013).
- David Groshoff, Contrepreneurship? Examining Social Enterprise Legislation's Feel-Good Governance Giveaways, 16 U. PA. J. BUS. L. 233 (2013).
- 99. Gail Henderson, Making Corporations Environmentally Sustainable: The Limits of Responsible Investing, 13 GERMAN L.J. 1409 (2012).
- 100. David Hess, Enhancing The Effectiveness Of The Foreign Corrupt Practices Act Through Corporate Social Responsibility, 73 OHIO ST. L.J. 1221 (2012).
- 101. James R. Hines Jr., Jill R. Horwitz & Austin Nichols, The Attack on Nonprofit Status: A Charitable Assessment, 108 MICH. L. REV. 1179 (2010).
- 102. Lyman Johnson, *Pluralism in Corporate Form: Corporate Law* and Benefit Corps., 25 REGENT U. L. REV. 269 (2013).
- 103. Khrista Johnson, *The Charitable Deduction Games: Mimicking Impact Investing*, 17 U. PA. J. BUS. L. 1257 (2015).
- 104. Susan R. Jones, Is Social Innovation Financing Through Social Impact Bonds the Last Hope for Community Economic Development Programs During the Trump Administration?, 26 J. AFFORDABLE HOUSING & COMMUNITY DEV. L. 351 (2017).
- 105. Thomas Kelley, *Law and Choice of Entity on the Social Enterprise Frontier*, 84 TUL. L. REV. 337 (2009).
- 106. Janet E. Kerr, A New Era of Responsibility: A Modern American Mandate for Corporate Social Responsibility, 78 UMKC L. REV. 327 (2009).
- 107. Janet E. Kerr, The Creative Capitalism Spectrum: Evaluating Corporate Social Responsibility Through a Legal Lens, 81 TEMP. L. REV. 831 (2008).
- 108. Benjamin M. Leff, Preventing Private Inurement in Tranched Social Enterprises, 45 SETON HALL L. REV. 1 (2015).
- 109. David A. Levitt, Impact Investing Through A Donor-Advised Fund, 25 TAX'N EXEMPTS 03 (2014).
- 110. Herrick K. Lidstone, Jr., *The Long and Winding Road to Public Benefit Corporations in Colorado*, 43 COLO. L. 39 (2014).
- Li-When Lin, Corporate Social Responsibility in China: Window Dressing or Structural Change?, 28 BERKELEY J. INT'L. L. 64 (2010).
- 112. Emma M. Lloyd, "Greening" The Supply Chain: Why Corporate Leaders Make It Matter, 27 J. LAND USE & ENVTL. L. 31 (2011).
- 113. Eugenia Macchiavello, Microfinance Regulation and Supervision: A Multi-Faced Prism of Structures, Levels and Issues, 9 N.Y.U. J.L. & BUS. 125 (2012).

- 114. Arjya B. Majumdar, India's Journey with Corporate Social Responsibility—What's Next?, 33 J.L. & COM. 165 (2015).
- 115. John Montgomery, AN INNOVATIVE OPTION: The Professional Benefit Corporation, 43 No. 4 LAW PRAC. 32 (2017).
- 116. J. Haskell Murray & Edward I. Hwang, Purpose with Profit: Governance, Enforcement, Capital-Raising and Capital-Locking in Low-Profit Limited Liability Companies, 66 U. MIAMI L. REV. 1 (2011).
- 117. Karl T. Muth, Fire With Fire: Heterodox Law & Economics, 8 DEPAUL BUS. & COM. L.J. 107 (2010).
- 118. Michele Benedetto Neitz, Hobby Lobby and Social Justice: How the Supreme Court Opened the Door for Socially Conscious Investors, 68 SMU L. REV. 243 (2015).
- 119. Jacob Park & Sonia Kowal, Socially Responsible Investing 3.0: Understanding Finance and Environmental, Social, and Governance Issues in Emerging Markets, 18 GEO. PUB. POL'Y REV. 17 (2013).
- 120. John A. Pearce II & Jamie Patrick Hopkins, Regulation of L3Cs for Social Entrepreneurship: A Prerequisite to Increased Utilization, 92 NEB. L. REV. 259 (2013).
- 121. Alicia E. Plerhoples, Can an Old Dog Learn New Tricks? Applying Traditional Corporate Law Principles to New Social Enterprise Legislation, 13 TRANSACTIONS: TENN. J. BUS. L. 221 (2012).
- 122. Alicia E. Plerhoples, *Representing Social Enterprise*, 20 CLINICAL L. REV. 215 (2013).
- 123. Friederike Johanna Preu & Benjamin J. Richardson, German Socially Responsible Investment: Barriers and Opportunities, 12 GERMAN L.J. 865 (2011).
- 124. Shruti Rana, Philanthropic Innovation and Creative Capitalism: A Historical and Comparative Perspective on Social Entrepreneurship and Corporate Social Responsibility, 64 ALA. L. REV. 1121 (2013).
- 125. Keren G. Raz, *Toward an Improved Legal Form for Social Enterprise*, 36 N.Y.U. REV. L. & SOC. CHANGE 283 (2012).
- 126. Alexander L. Reid, Colleges and Universities: Investing for Impact, 126 J. TAX'N 75 (2017).
- 127. Dana Brakman Reiser, *Governing and Financing Blended* Enterprise, 85 CHI.-KENT L. REV. 619 (2010).
- 128. Benjamin J. Richardson, Fiduciary Relationships for Socially Responsible Investing: A Multinational Perspective, 48 AM. BUS. L. J. 597 (2011).
- 129. Benjamin J. Richardson, *Reforming Climate Finance Through Investment Codes of Conduct*, 27 WIS. INT'L L.J. 483 (2009).

- 130. Umakanth Varottil, Microfinance and the Corporate Governance Conundrum, 9 BERKELEY BUS. L.J. 242 (2012).
- 131. Dana Thompson, L3Cs: An Innovative Choice for Urban Entrepreneurs and Urban Revitalization, 2 AM. U. BUS. L. REV. 115 (2012).
- 132. Sarah Thornsberry, More Burden Than Benefit? Analysis of the Benefit Corporation Movement in California, 7 J. BUS. ENTRE-PRENEURSHIP & L. 159 (2013).
- 133. Gmeleen Faye B. Tomboc, *The Lemons Problem in Crowdfunding*, 30 J. MARSHALL J. INFO. TECH. & PRIVACY L. 253 (2013).
- 134. William Sanders, Resolving the Conflict Between Fiduciary Duties and Socially Responsible Investing, 35 PACE L. REV. 535 (2014).
- 135. Elizabeth Schmidt, Vermont's Social Hybrid Pioneers: Early Observations and Questions to Ponder, 35 VT. L. REV. 163 (2010).
- 136. Paulette L. Stenzel, Connecting the Dots: Synergies Among Grassroots Tools for Authentic Sustainable Development, 25 FORDHAM ENVTL. L. REV. 393 (2014).
- 137. Adam Sulkowski & Sandra Waddock, Beyond Sustainability Reporting: Integrated Reporting Is Practiced, Required, And More Would Be Better, 10 U. ST. THOMAS L.J. 1060 (2013).
- 138. Michael Vargas, The Next Stage of Social Entrepreneurship: Benefit Corporations and the Companies Using this Innovative Form, 16 BUS. L. TODAY 1 (2016).
- Mark Loewenstein, Benefit Corporation Law, 85 U. CIN. L. REV. 381 (2017).
- 140. Larry Hamermesh et al., *A Conversation with B Lab*, 40 SEATTLE U. L. REV. 321 (2017).
- 141. Joan MacLeod Heminway, Corporate Purpose and Litigation Risk in Publicly Held U.S. Benefit Corporations, 40 SEATTLE U. L. REV. 611 (2017).
- 142. ABA Business Law Section, *Corporate Laws Committee*, Benefit Corporation White Paper, 68 BUS. LAW. 1083 (2013).
- 143. Taylor K. Wirth, Proposed Subordination Provisions for Master Trust Indenture, 15 TRANSACTIONS: TENN. J. BUS. L. 91 (2013).
- Steven J. Willis, Corporations, Taxes, and Religion: The Hobby Lobby and Conestoga Contraceptive Cases, 65 S.C. L. REV. 1 (2013).
- 145. Kyle Westaway, Beyond Black and White: The New Paradigm of Social Enterprise, 9 N.Y.U. J.L. & BUS. 439 (2013).
- 146. Michael P. Vandenbergh & Jonathan A. Gilligan, *Beyond Grid*lock, 40 COLUM. J. ENVTL. L. 217 (2015).
- 147. Frank Sullivan, Jr., *Banking, Business, and Contract Law*, 49 IND. L. REV. 981 (2016).

- 148. Leo E. Strine, Jr., Securing Our Nation's Economic Future: A Sensible, Nonpartisan Agenda to Increase Long-Term Investment and Job Creation in the United States, 71 BUS. LAW. 1081 (2016).
- 149. Leo E. Strine, Jr., A Job Is Not a Hobby: The Judicial Revival of Corporate Paternalism and its Problematic Implications, 41 J. CORP. L. 71 (2015).
- 150. Leo E. Strine, Jr., The Dangers of Denial: The Need for a Clear-Eyed Understanding of the Power and Accountability Structure Established by the Delaware General Corporation Law, 50 WAKE FOREST L. REV. 761 (2015).
- 151. Suzanne L. Shier, *Responsible Investing: Making an Impact Prudently*, ALI-CLE (2014).
- 152. Michael Selmi, Hostess and the Search for Workplace Dignity, 52 WASHBURN L.J. 517 (2013).
- 153. Dana Brakman Reiser, *Theorizing Forms for Social Enterprise*, 62 EMORY L.J. 681 (2013).
- 154. Dana Brakman Reiser, *Charity Law's Essentials*, 86 NOTRE DAME L. REV. 1 (2011).
- 155. Dana Raigrodski, Creative Capitalism and Human Trafficking: A Business Approach to Eliminate Forced Labor and Human Trafficking from Global Supply Chains, 8 WM. & MARY BUS. L. REV. 71 (2016).
- 156. Alicia E. Plerhoples, *Risks, Goals, and Pictographs: Lawyering to the Social Entrepreneur,* 19 LEWIS & CLARK L. REV. 301 (2015).
- 157. Alicia E. Plerhoples, *Representing Social Enterprise*, 20 CLINICAL L. REV. 215 (2013).
- Robert A. Katz & Antony Page, Sustainable Business, 62 EMORY L.J. 851 (2013).
- 159. Antony Page & Robert A. Katz, Is Social Enterprise the New Corporate Social Responsibility?, 34 SEATTLE U. L. REV. 1351 (2011).
- 160. Alec P. Ostrow, *Inversion of Supremacy? L3Cs and Benefit Corporations*, 34 AM. BANKR. INST. J. 36 (2015).
- J. Haskell Murray, Beneficial Benefit LLCs, 85 U. CIN. L. REV. 437 (2017).
- 162. Darren B. Moore, Commercial Activities and Subsidiaries— Issues and Choice in Planning, 28 TAX'N EXEMPTS 12 (2017).
- 163. Paulette L. Stenzel, *The Pursuit of Equilibrium as the Eagle* Meets the Condor: Supporting Sustainable Development Through Fair Trade, 49 AM. BUS. L.J. 557 (2012).
- 164. Judd F. Sneirson, Green Is Good: Sustainability, Profitability, and a New Paradigm for Corporate Governance, 94 IOWA L. REV. 987 (2009).
- 165. Linda L. Barkacs & Craig B. Barkacs, Fair Trade in a Wal-Mart World: What Does Globalization Portend for the Triple Bottom Line?, 14 CHI.-KENT J. INT'L & COMP. L. 1 (2014).

- 166. Jayne W. Barnard, Corporate Boards and the New Environmentalism, 31 WM. & MARY ENVTL. L. & POL'Y REV. 291 (2007).
- 167. Anita Bernstein, *The Trouble with Regulating Microfinance*, 35 U. HAW. L. REV. 1 (2013).
- 168. Ryan J. Gaffney, Hype and Hostility for Hybrid Companies: A Fourth Sector Case Study, 5 J. BUS. ENTREPRENEURSHIP & L. 329 (2012).
- 169. Daniel S. Kleinberger, A Myth Deconstructed: "The Emperor's New Clothes" on the Low-Profit Limited Liability Company, 35 DEL. J. CORP. L. 879 (2010).
- 170. Alina Ball & Manoj Viswanathan, From Business Tax Theory to Practice, 24 CLINICAL L. REV. 7 (2017).
- 171. Dennise Bayona & Ken Milani, *The L3C Low-Profit Limited Liability Company: Investment Option for Societal Impact*, 86 PRAC. TAX STRATEGIES 66 (2011).
- 172. Bradford Block, L3C Doing Well and Doing Good: Low-Profit Limited Liability Companies, 99 ILL. B.J. 310 (2011).
- 173. Cassady V. Brewer & Michael J. Rhim, Using the "L3C" for Program-Related Investments, 21 TAX'N EXEMPTS 11 (2009).
- 174. Cassady V. Brewer, A Novel Approach to Using LLCs for Quasi-Charitable Endeavors (a/k/a "Social Enterprise"), 38 WM.
   MITCHELL L. Rev. 678 (2012).
- 175. Cassady V. Brewer, Lisa A. Runquist & Elizabeth Carrott Minnigh, *Nonprofit LLCs*, 2017 BUS. L. TODAY 1 (2017).
- 176. Cassady V. Brewer, Seven Ways to Strengthen and Improve the L3C, 25 REGENT U. L. REV. 329 (2013).
- 177. J. William Callison, Nonbinding opinion: L3Cs: Useless Gadgets?, 19 BUS. L. TODAY 55 (2009).
- 178. David S. Chernoff, *L3Cs: Less Than Meets the Eye*, 22 TAX'N EXEMPTS 131 (2010).
- 179. Jaclyn Cherry, Charitable Organizations and Commercial Activity: A New Era—Will the Social Entrepreneurship Movement Force Change?, 5 J. BUS. ENTREPRENEURSHIP & L. 345 (2012).
- 180. Steven Chiodini & David Levitt, Program-Related Investing in L3Cs: A Question-and-Answer Guide, 118 J. TAX'N 41 (2013).
- 181. Christen Clarke, California's Flexible Purpose Corporation: A Step Forward, a Step Back, or No Step at All?, 5 J. BUS. ENTRE-PRENEURSHIP & L. 301 (2012).
- 182. Ann E. Conaway, The Global Use of the Delaware Limited Liability Company for Socially-Driven Purposes, 38 WM. MITCHELL L. REV. 772 (2012).
- 183. Ann E. Conaway, Lessons to Be Learned: How the Policy of Freedom to Contract in Delaware's Alternative Entity Law Might Inform Delaware's General Corporation Law, 33 DEL. J. CORP. L. 789 (2008).

- 184. Terry L. Corbett, Healthcare Corporate Structure and the ACA: A Need For Mission Primacy Through a New Organizational Paradigm?, 12 IND. HEALTH L. REV. 103 (2015).
- 185. Marya N. Cotton & Gail A. Lasprogata, Corporate Citizenship & Creative Collaboration: Best Practices for Cross-Sector Partnerships, 18 J.L. BUS. & ETHICS 9 (2012).
- 186. Rosemary Fei, A Guide to Social Enterprise Vehicles, 22 TAX'N EXEMPTS 37 (2011).
- 187. Joshua P. Fershee, The End of Responsible Growth and Governance?: The Risks Posed by Social Enterprise Enabling Statutes and the Demise of Director Primacy, 19 TRANSACTIONS: TENN. J. BUS. L. 361 (2018).
- 188. Terri L. Helge, Coping with Complex Unrelated Business Income Tax Issues, 29 TAX'N EXEMPTS 4 (2017).
- 189. Jamie Hopkins, Low-Profit Limited Liability Companies: High-Risk Tax Fad or Legitimate Social Investment Planning Opportunity?, 2014 CARDOZO L. REV. DE-NOVO 35 (2014).
- 190. Osamudia R. James, Predatory Ed: The Conflict Between Public Good and For-Profit Higher Education, 38 J. C. U. L. 47 (2011).
- 191. Yuan Ji, Burning Man: A Case Study of Altruism Thriving in a For-profit Organizational Form and the Rationales for LLC-to-Nonprofit Conversion, 9 HASTINGS BUS. L.J. 449 (2013).
- 192. Susan R. Jones & Jacqueline Lainez Flanagan, Enriching the Law School Curriculum: The Rise of Transactional Legal Clinics in U.S. Law Schools, 43 WASH. U. J.L. POL'Y 85 (2013).
- 193. James P. Joseph & Andras Kosaras, New Strategies for Leveraging Foundation Assets, 20 TAX'N EXEMPTS 22 (2008).
- 194. Robert R. Keatinge, *LLCs and Nonprofit Organizations*—For-Profits, Non-Profits, and Hybrids, SUFFOLK U. L. REV. (2009).
- 195. Bruce A. Kobayashi & Larry E. Ribstein, *Law as Product and Byproduct*, 9 J.L. ECON. & POL'Y 521 (2013).
- 196. Robert Lang & Elizabeth Minnigh, *The L3C, Basic Construct, and Legal Framework*, 35 VT. L. REV. 15 (2010).
- 197. Geneva Anne Lasprogata & T. Noble Foster, Fostering Integrative and Interdisciplinary Learning: A Business Law Exercise in Social Entrepreneurship, Global Health Innovation and Cloud Technology, 18 ATLANTIC L.J. 38 (2016).
- 198. Daniel Lichtig, Joint Ventures and New-Age Business Entities, 26 TAX'N EXEMPTS 31 (2015).
- 199. Katherine R. Lofft, Purvi B. Maniar & Tamar R. Rosenberg, Is a Hybrid Just What the Doctor Ordered: Evaluating the Potential Use of Alternative Company Structures by Healthcare Enterprises, 25 HEALTH L. 9 (2013).

- 200. Katherine R. Lofft, Purvi B. Maniar & Tamar R. Rosenberg, Are Hybrids Really More Efficient? A Drive-By Analysis of Alternative Company Structures, 2012 BUS. L. TODAY 1 (2012).
- 201. Jill Manny, Much Ado About Nothing: A Comment on Tyler's Paper on Regulating Charitable Hybrids, 9 N.Y.U. J.L. & BUS. 587 (2013).
- 202. Tanya Marcum & Eden Blair, In Search of a Unique Identity: The L3C as a Socially Recognized Brand, 14 TRANSACTIONS: TENN. J. BUS. L. 79 (2012).
- 203. Justin Blount & Patricia Nunley, What is a "Social" Business and Why Does It Matter?, 8 BROOK. J. CORP. FIN. & COM. L. 278 (2014).
- 204. Frederick H. Alexander, Saving Investors from Themselves: How Stockholder Primacy Harms Everyone, 40 SEATTLE U. L. REV. 303 (2017).
- 205. Frederick H. Alexander, *The Capital Markets and Benefit Corporations*, 2016 BUS. L. TODAY 1 (2016).
- 206. Afra Afsharipour, *Redefining Corporate Purpose: An Interna*tional Perspective, 40 SEATTLE U.L. REV. 465 (2017).
- 207. Eric E. Bonnett, Chapter 740: Creating a New Corporate Structure for Philanthropic-Minded Businesses, 43 MCGEORGE L. REV. 601 (2012).
- 208. Dilpreet K. Minhas, Enhancing the Legal and Regulatory Environment for Investment in Social Enterprise, 3 MICH. BUS. & ENTREPRENEURIAL L. REV. 257 (2014).
- 209. Stephanie Dangel & Michael J. Madison, Innovators, Esq.: Training the Next Generation of Lawyer Social Entrepreneurs, 83 UMKC L. REV. 967 (2015).
- 210. Peter Lee, Social Innovation, 92 WASH. U. L. REV. 1 (2014).
- 211. David E. Posen, *We Are All Entrepreneurs Now*, 43 WAKE FOREST L. REV. 283 (2008).
- 212. Celia R. Taylor, Carpe Crisis: Capitalizing on the Breakdown of Capitalism to Consider the Creation of Social Businesses, 54 N.Y. L. SCH. L. REV. 743 (2009).
- 213. Michael K. Molitor, *Business Associations*, 56 WAYNE L. REV. 131 (2010).
- 214. J. Haskell Murray, *Examining Tennessee's For-Profit Benefit* Corporation Law, 19 TRANSACTIONS: TENN. J. BUS. L. 325 (2017).
- 215. Dana Brakman Reiser, Benefit Corporations—A Sustainable Form of Organization?, 46 WAKE FOREST L. REV. 591 (2011).
- 216. Dana Brakman Reiser, Blended Enterprise and the Dual Mission Dilemma, 35 VT. L. REV. 105 (2010).
- 217. Arthur Rieman, David Adelman & Jessica Shofler, *California's New Hybrid Corporation Statute*, L.A. LAW. Sep. 2012 at 19.

- 218. Regina Robson, A New Look at Benefit Corporations: Game Theory and Game Changer, 52 AM. BUS. L.J. 501 (2015).
- 219. Usha Rodrigues, Entity and Identity, 60 EMORY L.J. 1257 (2011).
- 220. David M. Schizer, *Subsidizing the Press*, 3 J. LEGAL ANALYSIS 1 (2011).
- 221. Richard Schmalbeck, Financing the American Newspaper in the Twenty-First Century, 35 VT. L. REV. 251 (2010).
- 222. Karla W. Simon, International NGO and NPO Committee, 43 INT'L LAW. 695 (2009).
- 223. Linda O. Smiddy, Vermont L3C & Other Developments in Social Entrepreneurship, 35 VT. L. REV. 3 (2010).
- 224. David Edward Spenard, The Cycle of Innovation and Regulation: The Development of a State Charity Regulatory Dialectic for Charitable Investment in Social Enterprise Activity Through a Limited Liability Company Structure, 9 N.Y.U. J.L. & BUS. 603 (2013).
- 225. Celia R. Taylor, *Berle and Social Businesses: A Consideration*, 34 SEATTLE U. L. REV. 1501 (2011).
- 226. Christian N. Weiler, *The Low-Profit Limited Liability Company* Has Arrived in Louisiana, 59 LA. B.J. 98 (2011).
- 227. Elaine Waterhouse Wilson, Cooperatives: The First Social Enterprise, 66 DEPAUL L. REV. 1013 (2017).
- 228. Jaclyn Cherry, Property Tax Exemption for Charitable Nonprofit Organizations: A Uniform Possibility, 18 WAKE FOREST J. BUS & INTELL. PROP. L. 1 (2017).
- 229. William H. Clark, Jr., *The New Pennsylvania Benefit Corpora*tion Law, 84 PA. B.A. Q. 65 (2013).
- 230. Michael B. Dorff, Assessing the Assessment: B Lab's Effort to Measure Companies' Benevolence, 40 SEATTLE U. L. REV. 515 (2017).
- 231. Michael B. Dorff, *Why Public Benefit Corporations*?, 42 DEL. J. CORP. L. 77 (2017).
- 232. Eric Engle & Tetiana Danyliuk, *Emulating the German Two-Tier Board and Worker Participation in U.S. Law: A Stakeholder Theory of the Firm*, 45 GOLDEN GATE U. L. REV. 69 (2015).
- 233. Marc A. Greendorfer, Blurring Lines Between Churches and Secular Corporations: The Compelling Case of the Benefit Corporation's Right to the Free Exercise of Religion (With a Post-Hobby Lobby Epilogue), 39 DEL. J. CORP. L. 819 (2015).
- 234. Kent Greenfield, Corporate Citizen: Goal or Fear?, 10 U. ST. THOMAS L.J. 960 (2013).
- 235. Joan MacLeod Heminway, Shareholder Wealth Maximization as a Function of Statutes, Decisional Law, and Organic Documents, 74 WASH. & LEE L. REV. 939 (2017).

- 236. Gill Lan, Foreign Direct Investment in the United States and Canada: Fractured Neoliberalism and the Regulatory Imperative, 47 VAND. J. TRANSNAT'L L. 1261 (2014).
- 237. Mark T. Kawakami, *Pitfalls of Over-Legalization: When the Law Crowds Out and Spills Over*, 24 IND. J. GLOBAL LEGAL STUD. 147 (2014).
- 238. Lyman Johnson, Unsettledness in Delaware Corporate Law: Business Judgment Rule, Corporate Purpose, 38 DEL. J. CORP. L. 405 (2013).
- 239. Susan A. Maslow & Timothy White, *Enlightened Capitalism* and L3Cs, N.J. LAW. 72 (Apr. 2010).
- 240. Brett McDonnell, Committing To Doing Good and Doing Well: Fiduciary Duty in Benefit Corporations, 20 FORDHAM J. CORP. & FIN. L. 19 (2014).
- 241. Daniel E. Lichtig, *Joint Ventures and New-Age Business Entities*, 26 TAX'N EXEMPTS 31 (2015).
- 242. Benjamin M. Leff, *Preventing Private Inurement in the Tranched Social Enterprises*, 45 SETON HALL L. REV. 1 (2015).
- 243. Carol Liao, A Critical Canadian Perspective on the Benefit Corporation, 40 SEATTLE U. L. REV. 683 (2017).
- 244. Mark J. Lowenstein, *Benefit Corporations: A Challenge in Corporate Governance*, 68 BUS. LAW. 1007 (2013).
- 245. Kimberly A. Lowe, The Use of Benefit Corporations by Charitable Organizations, 2016 BUS. L. TODAY 1 (2016).
- 246. J. Haskell Murray, *Defending Patagonia: Mergers and Acquisi*tions with Benefit Corporations, 9 HASTINGS BUS. L.J. 485 (2013).
- 247. Sandra S. O'Loughlin & Christopher J. Bonner, *Business Associations (update)*, 63 SYRACUSE L. REV. 559 (2013).
- 248. Laurence V. Parker, Jr., Annual Survey of Virginia Law: Corporate & Business Law, 46 U. RICH. L. REV. 41 (2011).
- 249. Lydia Segal, Benefit Corporations: A Step Towards Reversing Capitalism's Crisis of Legitimacy?, 24 VA. J. SOC. POL'Y L. 97 (2017).
- 250. Miriam F. Weismann, The Missing Metrics of Sustainability: Just How Beneficial Are Benefit Corporations?, 42 DEL. J. CORP. L. 1 (2017).
- 251. Kyle Westaway & Dirk Sampselle, *The Benefit Corporation: An Economic Analysis with Recommendations to Courts, Boards and Legislatures*, 62 EMORY L.J. 999 (2013).
- 252. Joan MacLeod Heminway, Professional Responsibility in an Age of Alternative Entities, Alternative Finance and Alternative Facts, 19 TRANS. TENN. J. BUS. LAW 227 (2017).
- 253. Carol Liao, Corporate Governance Reform for the 21st Century: A Critical Reassessment of the Shareholder Primacy Model, 43 OTTAWA L. REV. 187 (2012).

- 254. Antony Page & Robert A. Katz, Freezing out Ben & Jerry: Corporate Law and the Sale of a Social Enterprise Icon, 35 VT. L. REV. 211 (2010).
- 255. John Tyler, Negating the Legal Problem of Having "Two Masters": A Framework for L3C Fiduciary Duties and Accountability, 35 VT. L. REV. 117 (2010).
- 256. Carter G. Bishop, The Low-Profit LLC (L3C): Program-Related Investment by Proxy or Perversion, 63 ARK. L. REV. 243 (2010).
- 257. Dana Brakman Reiser, For-Profit Philanthropy, 77 FORDHAM L. REV. 2437 (2009).
- 258. Susannah Tahk, Crossing the Tax Code's For-Profit/Nonprofit Border, 118 PENN. ST. L. REV. 489 (2014).
- 259. Brian Galle, Social Enterprise: Who Needs It?, 54 B.C. L. REV. 2025 (2013).
- 260. Robert A. Katz & Antony Page, *The Role of Social Enterprise*, 35 VT. L. REV. 59 (2010).

# APPENDIX B: PRIMARY SEARCH TERMS & SECONDARY SEARCH TERMS

# Primary Search Terms

The following is a list of the primary search terms. This list acts as a screen because articles included in the literature review must discuss in substance, at least one of the primary search terms. Definitions provided below.

I

Primary Search Term	Article Count	Percent
Benefit Corp!	160	62.9
Social Enterprise!	134	52.7
L3C	119	46.8
Hybrid(s)	104	40.9
Social Entrepreneur	103	40.5
Flexible Purpose Corp!	64	25.1
Social Invest!	63	24.8
Impact Invest	54	21.2
Public Benefit corp!	52	20.4
Bottom line <sup>183</sup>	52	20.4
Social Impact Bond	25	9.8
Social Impact Invest!	16	6.2
Pay_ for_success	14	5.5
Social Finance	10	3.9
Social Franchise	1	0.3
Blended Finance	0	0

## Secondary Search Terms

The secondary search term list reflects emerging topics and subthemes in articles included in the literature review. Definitions provided below.

<sup>&</sup>lt;sup>183</sup> Comprised of double bottom line & triple bottom line.

Secondary Search Term	Article Count	Percent
CSR_Sustainability	116	45.6
AltFinance	104	40.9
SRI	58	22.8
ESG	54	21.2
Microfinance	40	15.7
Pub-Private P'ship	40	15.7
ImpactMeasure	28	11
CrowdFund	22	8.6
GreenInvest	14	5.5
Dev_Fin	6	2.3
Comm_Fin	2	0.7
Coop_Fin	2	0.7
Ethical_Banking	0	0

Primary Search Term	Definition
Social Invest!	This term concerns providing access to
	repayable capital for social sector orga-
	nizations (SSOs), where the providers of
	capital are motivated to create social
	or environmental impact. As a result
	there is more of a focus on the investee.
<b>Impact Invest!</b>	This term concerns the use of capital
	invested in organizations that deliber-
	ately aim to create specified social or
	environmental value (and measure it)
	where the principal is repaid, possibly
	with a return. Investing capital to cre-
	ate specified social or environmental
	value, whether it is through direct allo-
	cation capital, investment in funds, or
	contractual agreements such as SIBs.
	The focus is therefore mainly on inves-
	tor behavior and motivations.

Social Impact	A public-private partnership that allows
Bond	private (impact) investors to upfront
Dona	capital for public projects that deliver
	social and environmental outcomes. If
	the project succeeds, the investors are
	repaid by the Government (Social Im-
	pact Bonds) or an aid agency or other
	philanthropic funder (Development Im-
	pact Bonds) with capital plus interest. If
	the project fails, the interest and part of
	the capital is lost. While commonly re-
	ferred to as a "bond" the solution repli-
	cates in essence a payment-for-result
	scheme. The approach is also referred to
	as pay-for-success in the United States
	and as a social benefit bond in Australia.
	Social impact bonds are not commer-
	cial bonds, green bonds or other impact
	bonds.
Social Impact	This term concerns the use of capital
Invest!	invested in organizations that deliber-
	ately aim to create specified social or
	environmental value (and measure it)
	where the principal is repaid, possibly
	with a return. Investing capital to cre-
	ate specified social or environmental
	value, whether it is through direct allo-
	cation capital, investment in funds, or
	contractual agreements such as SIBs.
	The focus is therefore mainly on inves-
	tor behavior and motivations. (Same
Social Finance	<i>definition as impact investment.</i> )
	This term encompasses the use of a range of private financial resources to
	support the creation of public social
	and environmental value or impact; so-
	cial finance encompasses a range of
	models and research topics including
	Islamic finance; mutual finance; crowd-
	funding; community finance; targeted
	running, community infance, targeteu

	socially responsible investment; and so- cial enterprise financing. Social finance does not necessarily entail the repay- ment of capital by 'investee,' or grantee, organizations.
Social Enterprise!	What distinguishes social enterprises is
	that they employ a business model that aims to achieve positive social or envi-
	ronmental impacts while also pursuing profits and/or financial sustainability.
	Social entrepreneurship is a business
	model, not simply a legal form. So both
	for profit and nonprofit organizations
	could qualify under this definition.
Social	Social entrepreneurship is a business
entrepreneur!	model, not simply a legal form. So both
	for profit and nonprofit organizations
	could qualify under this definition.
Social franchise	Social franchising is a means of enabling
	social enterprises and the social econ-
	omy through joint working and knowl-
	edge sharing and transfer.
	It is comparable to commercial fran-
	chising but it has a social purpose, most
	commonly the creation of employment
	for disadvantaged people.
	Both the social franchisor and fran-
	chisees should be social enterprises (i.e.,
	businesses that trade and have a social
	purpose) and there should be: (1) An organization that replicates a
	social enterprise business model—the
	social franchisor;
	(2) At least one independent social fran-
	chisee that has been replicated by the
	social franchisor;
	(3) A common brand under which the
	social franchisees operate; and
	(4) An interchange of knowledge be-
	tween members.

L3C	A low profit limited liability company.
Benefit corp!	This term represents for profit corpora-
	tion organized as a benefit corporation
	under state law allowing it to create
	legal structures for its intended social
	or environmental impact with varying
	degrees of accountability, transparency
	requirements, etc.
Flexible Purpose	A flexible purpose corporation (Social
Corp!	purpose Corporation-SPC-In CA) is a
	class of corporation in California lack-
	ing a profit motive when pursuing a
Blended finance!	social benefit defined in its charter. Blended finance strategically combines
Dienueu_innance:	development finance money with pri-
	vate funds to achieve the Sustainable
	Development Goals (SDGs) in develop-
	ing countries.
Pay for success	See impact bond.
Public benefit corp	See benefit corporation; specific to the
	Delaware jurisdiction.
Double bottom line	Double bottom line (abbreviated as DBL
	or 2BL) seeks to extend the conven-
	tional bottom line, that measures fiscal
	performance—financial profit or loss—
	by adding a second bottom line to
	measure their performance in terms of
Triple bottom line	positive social impact. Triple bottom line (or otherwise noted
TTPIE DOLLOIII IIIE	as TBL or 3BL) is an accounting frame-
	work with three parts: social, environ-
	mental (or ecological) and financial.
	Some organizations have adopted the
	TBL framework to evaluate their per-
	formance in a broader perspective to
	create greater business value.
Hybrid(s)	This term represents entities that
	combine features of for-profit and not
	for profit organizations—contractual or
	structural.

Secondary Search Terms	
Alternative Finance _FinTech	Alternative financial represents forms of finance beyond three traditional invest- ments of stocks, bonds, and cash. Used in alternative investments or in ref- erence to shadow banking activities funded by institutional investors in- stead of banks. It can also describe fi- nancing and payment channels created in regions without traditional banking systems. Fin-tech represents technology- enabled online channels or platforms that act as intermediaries in capital formation and allocation activities to individuals and businesses tradition- ally outside of the traditional banking system.
Community Finance	Community finance refers to affordable financial services targeted to under- served communities and regions, often with an emphasis on education.
Crowd Fund	Crowdfunding finances new businesses by raising small amounts of capital con- tributed by a large number of individ- uals. Accessibility of vast networks of people through social media and crowd- funding websites facilitate crowdfunding by bringing investors and entrepreneurs together.
Cooperative Finance	Cooperative and mutual finance—a fi- nancial cooperative is a financial insti- tution that is owned and operated by its members. The goal of a financial coop- erative is to act on behalf of a unified group as a traditional banking service, think credit unions.

72	WILLIAM	& MARY	BUSINESS	LAW	REVIEW	[Vol.	11:001
----	---------	--------	----------	-----	--------	-------	--------

Development	Development finance-national and in-
Finance	ternational development finance institu-
1 manee	tions (DFIs) are specialized development
	banks or subsidiaries funded to support
	private sector development in develop-
	ing countries. National governments
	usually own a majority position in DFIs
	lending creditworthiness and easing ad-
	ditional capital raising in private mar-
	kets on competitive terms.
ESG	This term represents environmental, so-
	cial and governance factors influencing
	investment or corporate operations.
Ethical Banking	This term encompasses any bank, finan-
	cial institution, or system that operates
	based on values driven by environmen-
	tal and social responsibility. Just as
	with ethical or responsible investment,
	ethical banking can rely on negative
	screening (avoiding investment in com-
	panies that cause harm to the planet or
	people) or positive screening (actively
	investing in companies that do good for
	the planet or people). <sup>184</sup>
Green Invest!	"Often conflated with socially respon-
	sible investing (SRI), green investments
	are essentially investment activities
	that focus on companies or projects that
	are committed to the conservation of
	natural resources, the production and
	discovery of alternative energy sources,
	the implementation of clean air and
	water projects, and/or other environ-
	mentally conscious business practices.
	Green investments may fit under the
	Groom my countents may no anact the

<sup>&</sup>lt;sup>184</sup> See, e.g., James Hurwood, What is Ethical Banking? How to Make the Swap, CANSTAR, (July 21, 2007), https://www.canstar.com.au/home-loans /ethical-banking-make-swap/ [https://perma.cc/M8HN-25VJ].

	umbrella of SRI, but are fundamentally	
	much more specific." $^{185}$	
	much more specific. <sup>100</sup>	
Microfinance	Microfinance is a general term to de-	
	scribe financial services, such as loans,	
	savings, insurance and fund transfers	
	to entrepreneurs, small businesses and	
	individuals who lack access to tradi-	
	tional banking services.	
Public-Private	Public-private partnerships—a key mo-	
Partnerships	tivation for governments considering	
	public-private partnerships (PPPs) is	
	the possibility of bringing in new	
	sources of financing for funding public	
	infrastructure and service needs. <sup>186</sup>	
Impact Measure!	Impact measurement (social or envi-	
	ronmental)—commits an investor to	
	measure and report the social and en-	
	vironmental performance and progress	
	of underlying investments. Reporting	
	impact promotes transparency and ac-	
	countability while informing the prac-	
	tice of impact investing and building	
	the field. Investors' approaches to im-	
	pact measurement will vary based on	
	their objectives and capacities, and the	
	choice of what to measure usually re-	
	flects investor goals and, consequently,	
CDI	investor intention.	
SRI	Socially responsible investing—sustain-	
	able, responsible and impact investing	
	is an investment discipline that consid-	
	ers environmental, social and corporate	
	governance (ESG) criteria to generate	
	long-term competitive financial returns	
	and positive societal impact.	

<sup>&</sup>lt;sup>185</sup> *Green Investing*, INVESTOPEDIA.COM, https://www.investopedia.com/terms/g/green-investing.asp [https://perma.cc/WCU4-TBRD].

<sup>&</sup>lt;sup>186</sup> See Public-Private Partnerships, WORLD BANK GROUP, http://ppp.world bank.org/public-private-partnership/financing [https://perma.cc/JQM8-FQHZ].

CSR (!) or	This term stands for corporate social
Sustainability	responsibility—movement aimed at en-
	couraging companies to be more aware
	of the impact of their business on the
	rest of society, including their own
	stakeholders and the environment.
	Corporate social responsibility (CSR) is
	a business approach that contributes
	to sustainable development by deliver-
	ing economic, social and environmental
	benefits for all stakeholders.

## APPENDIX C: LAW SCHOOL MAPPING

U.S. Law Schools Embedding Themes of Social Enterprise and/or Impact Investing into Their Activities<sup>187</sup>

Albany University University of Baltimore **Boston College** Brooklyn University Cardozo University Chapman University University of Chicago University of Chicago–Kent University of Cincinnati Columbia University University of Denver Duke University Florida International University Fordham University Georgetown University George Washington University Georgia State University Harvard University Hofstra University Indiana University University of Iowa Lewis & Clark University Marguette University University of Miami University of Michigan University of Minnesota University of Missouri University of Missouri–Kansas City University of Nebraska

<sup>&</sup>lt;sup>187</sup> Desktop research indicates that there are at least seven other accredited law schools in the United States that appear to have relevant courses/activities/ scholarship, but representatives of those law schools did not respond to the surveys conducted in 2017 to 2018.

New York University University of North Carolina-Chapel Hill Northeastern University University of Northern Kentucky Notre Dame University Pace University University of Pennsylvania University of Pittsburgh University of Richmond Saint Louis University Santa Clara University University of South Dakota University of Southern California Southern Methodist University Southwestern University Stanford University University of Tennessee University of Tennessee-Knoxville University of Texas Vanderbilt University University of Vermont Villanova University Wake Forest University University of Washington Wayne State University Yeshiva University